Search for Vice President for Medical Affairs and Dean, Roy J. and Lucille A. Carver College of Medicine
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During this 175th anniversary of the founding of the University of Iowa, we recognize that excellence in health care and medicine has been central to the University of Iowa’s research, teaching, and service mission since its early days. Our proud heritage includes the Ponseti method of clubfoot treatment that is still sought out worldwide, the development of modern blood banking, and the oldest continuing neurology program west of the Mississippi. In more recent years, we have established groundbreaking interdisciplinary centers for research and treatment in blinding eye diseases, diabetes, and neurological and brain disorders; we have built a new state-of-the-art children’s hospital that has become the only one in Iowa designated as a Level 1 children’s surgery center by the American College of Surgeons; and we continue trailblazing work in areas such as cancer research, including using the body’s own immune system to treat the disease.

As we look ahead to a promising future that builds on our accomplishments, we have the opportunity for new leadership that will advance our prominence in cutting-edge discovery, distinction in preparing the next generation of medical professionals, and excellence in world-class care for the people of our state, nation, and world. We are eager to welcome an exceptional vice president for medical affairs and dean of the Carver College of Medicine who will lead our talented, collaborative medical and health care community into a new era of innovation and achievement.

Barbara J. Wilson
President
In pursuing its mission to “inspire and educate world-class healthcare providers and scientists for the people of Iowa and our global community,” the Roy J. and Lucille A. Carver College of Medicine is preparing the next generation of world-changing clinicians, researchers, and educators. Students benefit from case-based learning that emphasizes community-engaged experience and real-world problem solving. Faculty, students, and staff engage in groundbreaking research, supported by state-of-the-art facilities and major research centers and institutes. They also enjoy opportunities for collaboration with the University of Iowa Hospitals & Clinics and with the UI’s other health science colleges—dentistry, nursing, pharmacy, and public health—as part of Iowa’s fully integrated, comprehensive academic medical center.

The college’s extraordinary record of accomplishment has been made possible by its many talented faculty and staff, including innovative and successful leaders who have advanced the university’s national and international reputation for excellence. We look forward to welcoming our next vice president for medical affairs and dean of the Carver College of Medicine, a leader whose vision will inspire us to continue that trajectory as we build on our strengths to reach a new level of distinction.

Kevin C. Kregel
Executive Vice President and Provost
Search committee members

Co-chairs:

John Keller  
Special assistant to the provost, Graduate College dean emeritus, and professor in the College of Dentistry

Cynthia Wong  
Professor and CEO, Department of Anesthesia, Carver College of Medicine

Committee members:

Ted Abel  
Professor and CEO, Department of Neuroscience and Pharmacology, Carver College of Medicine; Roy J. Carver Chair in Neuroscience director, Iowa Neuroscience Institute

Sherry Bates  
President pro tem, Board of Regents, State of Iowa

Mark Braun  
Executive director, Board of Regents, State of Iowa, ex-officio member

Chris Cooper  
Professor and vice chair, Department of Urology, and senior associate dean for medical education, Carver College of Medicine

Cynthia Wong  
Professor and CEO, Department of Anesthesia, Carver College of Medicine

Sheila Baldwin  
Professor and director of Division of Urogynecology and Reconstructive Pelvic Surgery, Department of Obstetrics and Gynecology; Faculty Senate and Council representative

Mike Brownlee  
Clinical associate professor and associate dean, College of Pharmacy, chief pharmacy officer and associate director, UI Hospitals & Clinics

Nkanyezi Ferguson  
Clinical associate professor, Department of Dermatology, Carver College of Medicine

Megan Foley-Nicpon  
Professor and CEO, Department of Psychological and Quantitative Foundations, College of Education

Isabella Grumbach  
Professor and interim CEO, Department of Internal Medicine, Carver College of Medicine

Lindell Joseph  
Clinical professor and director, Health Systems/Administration and CMN Programs, College of Nursing; Faculty Senate and Council representative

J. Lawrence Marsh  
Professor and CEO, Department of Orthopedics and Rehabilitation, Carver College of Medicine; Carroll B. Larson Chair

Megan Foley-Nicpon  
Professor and CEO, Department of Psychological and Quantitative Foundations, College of Education

Madison Mix  
Medical Scientist Training Program graduate student, Interdisciplinary Graduate Program in Immunology, Carver College of Medicine

Peter Matthews  
Vice president for external relations and senior advisor to the president

Catherine Bradley  
Professor and director of Division of Urogynecology and Reconstructive Pelvic Surgery, Department of Obstetrics and Gynecology; Faculty Senate and Council representative

Mike Brownlee  
Clinical associate professor and associate dean, College of Pharmacy, chief pharmacy officer and associate director, UI Hospitals & Clinics

Nkanyezi Ferguson  
Clinical associate professor, Department of Dermatology, Carver College of Medicine

Alexander Thompson  
Clinical professor and vice chair for education, Department of Psychiatry, Carver College of Medicine

Santiago Ortega-Gutierrez  
Clinical associate professor, director of neurointerventional surgery in neurology, director of endovascular surgical neuroradiology fellowship, Department of Neurology, Radiology and Neurosurgery, Carver College of Medicine

Edith Parker  
Dean, College of Public Health, and professor, Department of Community and Behavioral Health

Dionne Skeete  
Clinical professor and director of Division of Acute Care Surgery, Department of Surgery, Carver College of Medicine

Lindell Joseph  
Clinical professor and director, Health Systems/Administration and CMN Programs, College of Nursing; Faculty Senate and Council representative

J. Lawrence Marsh  
Professor and CEO, Department of Orthopedics and Rehabilitation, Carver College of Medicine; Carroll B. Larson Chair

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Edith Parker  
Dean, College of Public Health, and professor, Department of Community and Behavioral Health

Dionne Skeete  
Clinical professor and director of Division of Acute Care Surgery, Department of Surgery, Carver College of Medicine
The vice president for medical affairs and dean is responsible for overseeing University of Iowa Health Care—comprised of the Carver College of Medicine (CCOM), UI Physicians (UIP), and the UI Hospitals & Clinics (UIHC)—as well as serving as the dean of the Roy J. and Lucille A. Carver College of Medicine (CCOM).

This crucial leadership position is responsible for the continued growth and impact of the medical enterprise for the university, and for the strategic comprehensive direction of UI Health Care. It offers a unique platform for an outstanding executive to build on the legacy of innovative leadership in cutting-edge research, medical education, and clinical care. Other roles include building strategic relationships for the delivery of health care by partnering with the university’s many other academic units as well as other stakeholders throughout Iowa.

UI Health Care is one of the nation’s few truly integrated academic medical centers and one of the world’s leading public research-intensive universities.

**Reporting Relationships**

The individual in this position reports directly to the president of the University of Iowa as vice president for medical affairs (VPMA) in all matters pertaining to UI Health Care (e.g., sharing agreements, hospitals, clinics, practice plan, clinical care). The position reports directly to the executive vice president and provost as dean of the CCOM.

**VPMA Responsibilities**

The VPMA serves as a member of the President’s Cabinet and oversees integrated strategic planning for all of UI Health Care.

Specific responsibilities include:

- Builds, manages, and evaluates the leadership team of UI Health Care, including the UI Hospitals & Clinics’ CEO, CFO, and other associate vice presidents; and the UIP executive director.
- Within UI Health Care, maintains responsibility for strategic and business development planning; direction of clinical delivery systems; management support services; overall management of patient care contracting objectives and goals; development of capital and operating budgets that maintain the financial integrity of UI Health Care; compensation approvals, human resources; and managing relationships with affiliate organizations.
- Oversees the research enterprise for UI Health Care and ensures its continued growth.
- Aligns all aspects of patient care within the strategic plan and within operational planning and budgeting.
- Provides updates to the Board of Regents, State of Iowa, on UI Health Care operations and finances.
- Participates in major external and internal governing bodies of UI Hospitals & Clinics, CCOM, and UIP.
- Advances innovation, technology transfer, and intellectual property development across UI Health Care.
- Approves all major shared service and purchased service agreements among UI Health Care units and with the general university.
- Partners with other colleges on clinical and academic issues of mutual interest, including undergraduate, graduate, and interprofessional education.
- Provides oversight of all facilities and construction projects on the UI Hospitals & Clinics campus.
- Provides the UI president, other UI institutional officers, the Board of Regents, state officials, and policymakers information and authoritative advice on statewide health care issues.
- Aligns UI Health Care fundraising goals with those of the university.
- Ensures a diverse, equitable, and inclusive environment in all its facets.
- Creates an environment of trust and collaboration to enable the recruitment of world-class health care professionals.
- Interacts with state and national leaders in health care and academic medicine.

**Dean, CCOM Responsibilities**

In the role as dean of CCOM, the VPMA/dean reports to the executive vice president and provost and serves as the chief academic officer for CCOM. This leader will be responsible for managing academic and research programs, and will oversee department chair and center director recruitment and evaluation.

Specific responsibilities include, but are not limited to:

- Evaluates and manages leadership personnel of CCOM, including the executive dean.
- Leads CCOM short- and long-term strategic planning.
- Aligns the operational plan and budget with the strategic plan, including all aspects of medical education, research, and service.
- In collaboration with deans across the university, develops academic programs for interprofessional education and research.

**Oversees:**

- Faculty recruitment and appointments, as well as tenure and promotion processes for CCOM.
- Research direction of CCOM.
- Fiscal planning and management of the budget of CCOM.
- Space and equipment utilization within CCOM.
- Philanthropic outreach for CCOM.
Opportunities and Expectations for Leadership

The VPMA/Dean will have multiple opportunities to make an impact in advancing UI Health Care. The following goals and objectives are priorities for this position, listed in no particular order:

Organizational Priorities, Strategic Planning, and Execution

- Engages the diverse groups of constituents that comprise UI Health Care and lays out a dynamic vision for the future of UI Health Care by propelling growth in research, education, patient care, and service programs.
- Builds upon the leadership teams across UI Hospitals & Clinics, URP, and CCOM, including key recruitment for the CEO of UI Hospitals & Clinics, director of the Holden Comprehensive Cancer Center, director of the Fraternal Order of Eagles Diabetes Research Center, department executive officers, and other key positions.
- Ensures the successful execution of the current strategic plan.
- Leads the successful realization of the 10-year facilities master plan that includes the construction of the North Liberty hospital, a new patient care tower, research building, and ambulatory care center on the health care campus.
- Evaluates existing departmental and center structures to ensure interdisciplinary coordination, growth, and strategic alignment.
- Oversees the development of a workforce plan to attract and retain faculty, other care providers, staff, and trainees to meet current demands and fuel expected growth.
- Ensures efforts around diversity, equity, and inclusion are key priorities at all levels of the enterprise.
- Further positions UI Health Care as a leader in addressing the state’s health disparities, and in providing innovative solutions for Iowa’s strained rural health care providers.

Education, Student, and Faculty Affairs

Builds upon CCOM’s role as a national leader for outstanding, innovative medical education.
- Addresses faculty, student, trainee, and staff wellness and engagement given their extraordinary contributions to patient care.
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Research

- Leads the continued growth of the research enterprise through support of basic and translational science while continuing to enhance infrastructure for clinical, population, and health services research.
- Engages research faculty to develop key areas of strength for team-focused science.
- Develops strategies to increase research support from the National Institutes of Health and other federal agencies.

Clinical Development and Patient Care

- Identifies and assesses opportunities for partnerships to further the growth of UI Health Care’s clinical networks.
- Enables the development of creative models of care to ensure increased access of care, efficiencies, and productivity.
- Positions UI Health Care for long-term fiscal success through growth of clinical centers of excellence to draw patients regionally, nationally, and internationally.
- Ensures equity of care for all patients served by UI Health Care.

External Relationships and Philanthropic Engagement

- Works with university leadership to build upon relationships with the community, local, state, and national government officials, alumni, and donors.
- Actively engages in fundraising and philanthropic support as a key priority.
- Continues to leverage the growth of the university, furthering collaborations across the campus with the other outstanding academic and research programs at the UI.

Education, Student, and Faculty Affairs

Builds upon CCOM’s role as a national leader for outstanding, innovative medical education.
- Addresses faculty, student, trainee, and staff wellness and engagement given their extraordinary contributions to patient care.

Qualifications

Education Requirement:
MD, DO, or international equivalent degree.

Highly Desirable Educational Qualification:
Other advanced degrees (e.g., PhD, MBA, MPH)

Required Qualifications:
- Academic experience at a research-oriented university, including experience in teaching, research, clinical practice, and administration.
- National/international reputation as a scholar and an academic record that merits appointment as a full professor with tenure.
- Successful executive management experience, including strong financial and business skills.
- Demonstrated capacity to foster an environment in which excellent teaching and scholarship can flourish.
- Demonstrated appreciation for the importance of developing and promoting clinical programmatic and network growth.
- Demonstrated experience in advancing diversity, equity, and inclusion.
- Experience with facilities and capital development projects.
- Strong record of promoting faculty development.
- A thorough understanding of competitive federal research funding, including a demonstrated record of extramural funding.
- Demonstrated interpersonal, consensus- and relationship-building skills; someone who can inspire and motivate; and a leadership style that is transparent, visible, and instills trust, credibility, and confidence.

Desirable Qualifications:
- Proven ability as a collaborative and transformational leader who works effectively with faculty, staff, students, and alumni, and partners with other institutional leaders to drive significant organizational change.
- Experience in shared governance with faculty, staff, and students.
- Experience in a public university setting or a keen appreciation of the institution’s public mission.
- Record of assessing needs and developing and executing strategic plans.

- Record of community engagement and a strong commitment to work effectively with local, state, and federal government, regulatory, and accrediting agencies.
- Enthusiastic commitment to building meaningful relationships and engaging in activities to grow philanthropic support.
- Experience with promoting interdisciplinary educational, practice, and research programs with other colleges.

Review and Compensation

Compensation arrangements are competitive and commensurate with the experience, achievement, and responsibilities of this position and set jointly by the president and executive vice president and provost. Incentive compensation components are constructed to promote collaboration and collegiality within and among members of the VPMA leadership group.

For best consideration, applications and nominations should be received by July 8, 2022, and must include a letter of interest addressing the qualifications described (not more than three pages); a current résumé or curriculum vitae; and the names of five professional references with each person’s position, office, or home address, email address, and telephone numbers.

The search is being assisted by WittKieffer. Please contact Jeff Schrotzlin, Suzanne Teer, Dr. Beth Frye, or Megan Welch via email at IowaVPMADean@wittkieffer.com or by phone at 630-575-6972.

The University of Iowa is an equal opportunity/affirmative action employer. All qualified applicants are encouraged to apply and will receive consideration for employment free from discrimination on the bases of race, creed, color, religion, national origin, age, sex, pregnancy, disability, genetic information, status as a U.S. veteran, service in the U.S. military, sexual orientation, gender identity, sexual orientation, gender expression, sex, or any other legally protected classification that deprives the person of consideration as an individual.
The University of Iowa has a long tradition of collaborative, respectful decision-making that draws on faculty, staff, and student perspectives. President Barbara Wilson values teamwork and efficiency and believes strongly in shared governance.

The rapid and constant changes in health care and academic medicine require an integrated model for health care leadership. Appointing a single leader to the role of vice president for medical affairs and dean of the UI Roy J. and Lucille A. Carver College of Medicine provides critical alignment of the organization’s clinical and educational missions.

The vice president for medical affairs and dean of the Carver College of Medicine has a dual report to the president and the executive vice president and provost.

As a member of the President’s Cabinet, the vice president for medical affairs will join other senior institutional leaders in providing advice and counsel to the president on all strategic and operational matters.

*A national search is underway for this position.*
BOARD OF REGENTS, STATE OF IOWA

The Iowa Board of Regents is the governing body for Iowa’s public universities, which include the University of Iowa, Iowa State University, the University of Northern Iowa, and two special preschool/K-12 schools, the Iowa School for the Deaf.

The Board of Regents was created by the Iowa General Assembly in 1909 and is composed of nine citizen volunteers appointed by the governor and confirmed by the Iowa Senate, serving staggered six-year terms. The board provides oversight, establishes system-wide policies, and approves academic programs, budgets, tuition and fees, and capital projects. The board also serves as trustee of the UI Hospitals & Clinics.

The vice president for medical affairs and dean of the Carver College of Medicine will provide to the Board of Regents regular updates on UI Hospitals & Clinics operations and finance at board meetings.

Michael Richards  
President

Sherry Bates  
President pro tem

David Barker

Nancy Boettger

Abby Crow

Nancy Dunkel

Jim Lindenmayer

Greta Rouse

vacancy
Dr. Barbara J. Wilson began her term as the 22nd president of the University of Iowa on July 15, 2021. She earned her bachelor’s degree in journalism and her master’s degree and PhD in communication arts from the University of Wisconsin-Madison. She came to Iowa most recently having served as the executive vice president/vice president for academic affairs of the University of Illinois System. Before that, she served as head of the Department of Communication, vice provost for academic affairs, executive vice provost for faculty and academic affairs, Harry E. Preble Dean of the College of Liberal Arts and Sciences, and interim chancellor of the University of Illinois Urbana-Champaign. President Wilson was a member of the Illinois faculty at Urbana-Champaign for 21 years. She also was a professor of communication at the University of California, Santa Barbara, and the University of Louisville.

President Wilson’s research focuses on the social and psychological effects of the media, particularly on youth. She is coauthor or coeditor of four books and over 80 research articles, book chapters, and technical reports. In 2008, she was elected as Fellow of the International Communication Association.

President Wilson is a native of Appleton, Wisconsin. Her spouse, John Lammers, is a retired professor of communication. They have two grown daughters.

Dr. Kevin Kregel was appointed executive vice president and provost in February 2021, after serving as interim executive vice president and provost since July 2020, executive vice provost and senior associate provost for faculty from July 2019, and as associate provost for faculty from September 2014.

He earned a bachelor’s degree and doctorate (physiology and biophysics) from the University of Iowa, and subsequently performed an NIH postdoctoral fellowship at the University of Arizona. In 1993, Dr. Kregel joined the faculty at the University of Iowa, and currently holds the rank of full professor. He was department executive officer in the Department of Health & Human Physiology prior to his appointment as associate provost.

Provost Kregel’s activities at the University of Iowa have included service on numerous collegiate and university committees, along with participation on steering committees for two campus-wide cluster hire initiatives. His extramurally funded research laboratory at the University of Iowa has focused on physiological adjustments to exercise, aging, and environmental challenges. He also has been very active in leadership positions at the national level, including service as the chair of committees addressing science policy issues for the Federation of American Societies of Experimental Biology and the American Physiological Society (FASEB). He is currently the president-elect of FASEB.
The President’s Cabinet is composed of senior institutional leaders who represent all aspects of the university. The cabinet provides advice and counsel to the president on all strategic and operational matters. The vice president for medical affairs is a member of this group.

**THE PRESIDENT’S CABINET**

**Sarah Hansen**  
Vice president for student life  
Hansen was appointed vice president for student life in 2020 after serving as vice president for student affairs and dean of the Division of Student Life for more than 22 years. A graduate of Iowa, she oversees 13 departments focused on student success and drives change in critical areas such as diversity, equity, and inclusion; health and well-being; and student development. Her research interests revolve around reflection and integration of learning across contexts.

**J. Brooks Jackson**  
Vice president for medical affairs and the Dean of the Carver College of Medicine  
Jackson was named vice president for medical affairs and dean of the Carver College of Medicine in October 2017. He had served as vice president for health sciences and dean of the medical school at the University of Minnesota since 2014. He is board-certified in pathology and blood banking. Jackson announced in February 2022 that he will step down as VPMA and dean and return to faculty when his successor is hired. A national search is underway.

**Terry Johnson**  
Chief financial officer and treasurer  
Johnson was appointed chief financial officer and treasurer in February 2016 after successfully serving in the position as interim for a year. He joined the university in 1993 and became associate vice president and university controller in 1997. He holds a bachelor’s degree in accounting from Luther College and an MBA from Iowa. He is a certified public accountant.

**Kevin Kregel**  
Executive vice president and provost  
Appointed in February 2021 after serving as interim provost since July 2020, Kregel was the former executive vice provost and senior provost for faculty at Iowa. He earned bachelor’s and doctorate degrees from Iowa and performed an NIH postdoctoral fellowship at the University of Arizona. He joined the UI faculty in 1993 and holds the rank of full professor.

**Rod Lehnerz**  
Senior vice president for finance and operations  
Lehnerz was appointed senior vice president for finance and operations in 2016. Previously, he directed the UI Planning, Design, and Construction department and continues responsibility for the Campus Master Plan and project development. An Iowa City native, he holds an architecture degree from the University of Kansas and an MBA from the University of Iowa.

**Gary Barta**  
Henry B. and Patricia B. Tippie Director of Athletics Chair  
Barta was named director of athletics in June 2006 after serving as athletic director at the University of Wyoming and senior associate athletic director at the University of Washington. He earned a bachelor’s degree at North Dakota State University, where he later worked as director of development.

**Lynette Marshall**  
President and chief executive officer, UI Center for Advancement  
Marshall is the president and CEO of the UI Center for Advancement. During her tenure, the UI Center for Advancement experienced record performance and growth and became a national leader in creating a campus culture of philanthropy. Marshall provides leadership to several national groups, including the Association of Governing Boards, the Council for the Advancement and Support of Education (CASE), and the CASE 50 Steering Committee.

**Peter Matthes**  
Vice president for external relations and senior advisor to the president  
Matthes, a native of Iowa City, earned both a bachelor’s degree in political science and an MBA from Iowa, where he was active in undergraduate student government and campus leadership. He spent two years in Washington, D.C., on U.S. Rep. Jim Leach’s staff and then moved to Des Moines to take a position on the Iowa Senate Republican Caucus staff, where he served eight years, the final four as staff director. In 2010, he became director of federal relations at the UI. He took on his current role in 2014.
THE PRESIDENT’S CABINET

Laura McLeran
Associate vice president for administrative affairs and senior advisor to the president

McLeran was named associate vice president for administrative affairs and senior advisor to the president in 2015 and served as interim vice president for student life in early 2020. She joined the Office of the President in 2003 and prior to that served in various roles in the Division of Student Life. McLeran earned both her bachelor’s degree and MBA from Iowa.

Carroll Reasoner
Vice president for legal affairs and general counsel

Reasoner was named vice president for legal affairs and general counsel in October 2010 after serving two years as interim in the position. Before joining Iowa, she was a senior vice president at the Shuttleworth & Ingersoll, P.L.C. law firm in Cedar Rapids, Iowa. *Reasoner announced in March 2022 that she will retire when her successor is hired. A national search is underway.

Marty Scholtz
Vice president for research

Scholtz was named vice president for research in June 2019. During his tenure, he has led the research enterprise through the COVID-19 pandemic, including a ramp-down of operations and a phased, safe return to campus. Previously he served as the executive associate vice president for research at Texas A&M University, where he held faculty appointments in biochemistry and biophysics, molecular and cellular medicine, and medical biochemistry and genetics. He received a bachelor’s degree from the University of Nebraska—Lincoln and a doctorate from the University of California, Berkeley.

Liz Tovar
Executive officer and associate vice president of the Division of Diversity, Equity, and Inclusion

Tovar was named executive officer and associate vice president for the Division of Diversity, Equity, and Inclusion in February 2021 after serving as the interim for six months. She also serves as associate athletics director for academic student services, a position she has held since July 2013. She joined the Iowa athletics staff after serving as associate athletics director for student-athlete academic support services at Northern Illinois University. Tovar earned a bachelor’s degree, master’s degree, and PhD from the University of Kansas.
Daniel Clay
College of Education
Clay was appointed dean of the college in 2016. Previously, he was dean of the University of Missouri College of Education, a role he assumed in 2010. He is a nationally recognized scholar and fellow of the American Educational Research Association and the American Psychological Association. He is an award-winning author and successful entrepreneur involved in business startups inside and outside education.

John Culshaw
University Libraries
Culshaw has served as the university librarian since 2013. Previously he served on the faculty of the University of Colorado at Boulder Libraries, most recently as senior associate dean. He currently serves as president of the Association of Research Libraries and has an extensive professional service record, including leadership positions with the Association of College and Research Libraries and the HathiTrust Digital Library. In 2018, Culshaw was invested as the first Jack B. King University Librarian Chair. He holds a bachelor’s degree in history from the University of Wisconsin-Parkside and a master’s in information studies from Drexel University.

Russell Ganim
International Programs
Ganim is professor of French and associate provost and dean of International Programs. He joined the UI in 2011 as the director of the Division of World Languages, Literatures, and Cultures, serving in that position until 2019. He moved to International Programs in 2020. Much of his career has been devoted to shared governance, including service as president of the UI Faculty Senate. He holds a Bachelor of Arts from Grinnell College, as well as a master’s degree and PhD from the University of Virginia.

J. Brooks Jackson
Carver College of Medicine
Jackson was named vice president for medical affairs and dean of the Carver College of Medicine in October 2017. As dean of the Carver College of Medicine, he is the leader of Iowa’s only comprehensive allopathic medical school. In addition to serving as dean, Jackson is a professor in the Department of Pathology and is board certified in pathology and blood-banking. Before joining Iowa, he served as vice president for health sciences and dean of the medical school at the University of Minnesota since 2014. *Jackson announced in February 2022 that he will step down as VPM/A and return to faculty when his successor is hired. A national search is underway.

Amy Kristof-Brown
Tippie College of Business
Kristof-Brown was named dean of the college in November 2020, having served as interim dean since March 2020. She began her career at the Tippie College in 1997, serving as associate dean. She is a fellow of the Organizational Psychology Society for Industrial and Organizational Psychology, and is also professor of industrial and systems engineering. She is also professor and head of the Department of Management studies and the department of business.

Donald Letendre
College of Pharmacy
Letendre was named dean of the college in 2007. He came to the UI from the University of Rhode Island, where he served as dean and executive secretary of the Rhode Island State Crime Laboratory Commission. He received his Bachelor of Science in Pharmacy from the Massachusetts College of Pharmacy and a Doctor of Pharmacy from the University of Kentucky and completed three years of postgraduate residency training at the University of Kentucky Albert B. Chandler Medical Center.

Harriet Nembhard
College of Engineering
Nembhard was named dean of the College of Engineering and Roy J. Carver Professor of Engineering in July 2020. She is also professor of industrial and systems engineering. Nembhard is an accomplished researcher in manufacturing and health care systems engineering. Her work has led to several advances, including a patented imprint lithography manufacturing process for small-scale medical devices and a sensor based system to conduct early screening for Parkinson’s disease.

Edith Parker
College of Public Health
Parker joined the UI faculty in 2010 as professor and head of community and behavioral health and was named dean in 2018. She also has a faculty appointment with the UI Public Policy Center and directed the UI Prevention Research Center for Rural Health prior to being named dean. She previously served as associate dean for academic affairs as a member of the faculty of the School of Public Health at the University of Michigan. She holds a bachelor’s degree from Davidson College and Master of Public Health and Doctor of Public Health degrees from the University of North Carolina at Chapel Hill.
Tanya Uden-Holman
University College

Uden-Holman was named associate provost for undergraduate education and dean of University College in June 2018. She previously served as associate dean for academic affairs in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Uden-Holman earned her BA, MA, and PhD in sociology from the University of Iowa.

Amanda Thein
Graduate College

Thein was named associate provost for graduate and professional education and dean of the Graduate College in July 2021. Thein previously served as associate dean for faculty and academic affairs and professor of literacy, culture, and language education in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Thein earned her bachelor of science degree in journalism and a bachelor of arts degree in English from the University of Colorado at Boulder; a master’s degree in curriculum and instruction from the University of Denver; and a PhD in English education from the University of Iowa.

Julie Zerwic
College of Nursing

Zerwic was named dean of the college in 2017. Previously, she served as executive associate dean of the College of Nursing at the University of Illinois at Chicago (UIC), a position she held from 2009 to 2017. Zerwic earned a Bachelor of Science in Nursing from the University of Wisconsin–Eau Claire, a Master of Science in Nursing from the University of Wisconsin–Madison, and a PhD from the University of Minnesota. She completed a postdoctoral fellowship at the University of Rochester before joining the faculty at UIC in 1993.

Kevin Washburn
College of Law

Washburn joined the college in 2018 after serving as assistant secretary for the Bureau of Indian Affairs from October 2012 to January 2016. He was previously dean of the University of New Mexico School of Law from July 2009 to October 2012. A citizen of the Chickasaw Nation of Oklahoma, he holds a law degree from Yale Law School.

Clark Stanford
College of Dentistry

Stanford was appointed dean in January 2022 after serving as distinguished professor and dean of the College of Dentistry at the University of Illinois Chicago. Before his time in Chicago, he held the positions of assistant professor and associate professor at Iowa. He holds a bachelor of science degree in zoology, doctorate in dental surgery, and PhD in cell biology, all from Iowa. He also received a master’s degree in healthcare administration from the University of Illinois Chicago.

Sara Sanders
College of Liberal Arts and Sciences

Sanders was named dean of the College of Liberal Arts and Sciences in March 2021 after serving as interim since July 2020. She also serves as the college’s director of diversity, equity, and inclusion. Sanders is a professor in the School of Social Work, and joined the University of Iowa faculty in 2003. She was awarded the President and Provost Award for Teaching Excellence in 2015, named Deans Scholar in 2011, and is a fellow of the Gerontological Society of America. She served as director of the School of Social Work from 2015 to 2019, and as the college’s associate dean for strategic initiatives from January to July 2020.

Tanya Uden-Holman
University College

Uden-Holman was named associate provost for undergraduate education and dean of University College in June 2018. She previously served as associate dean for academic affairs in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Uden-Holman earned her BA, MA, and PhD in sociology from the University of Iowa.

Amanda Thein
Graduate College

Thein was named associate provost for graduate and professional education and dean of the Graduate College in July 2021. Thein previously served as associate dean for faculty and academic affairs and professor of literacy, culture, and language education in the UI College of Public Health and is a clinical professor in the Department of Health Management and Policy within the college. Thein earned her bachelor of science degree in journalism and a bachelor of arts degree in English from the University of Colorado at Boulder; a master’s degree in curriculum and instruction from the University of Denver; and a PhD in English education from the University of Iowa.

Julie Zerwic
College of Nursing

Zerwic was named dean of the college in 2017. Previously, she served as executive associate dean of the College of Nursing at the University of Illinois at Chicago (UIC), a position she held from 2009 to 2017. Zerwic earned a Bachelor of Science in Nursing from the University of Wisconsin–Eau Claire, a Master of Science in Nursing from the University of Wisconsin–Madison, and a PhD from the University of Minnesota. She completed a postdoctoral fellowship at the University of Rochester before joining the faculty at UIC in 1993.

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College of Law

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SHARED GOVERNANCE

The university has a strong tradition of collaborative, respectful decision-making that draws on faculty, staff, and student perspectives. Advisory groups convened by the university president to help shape policy include shared governance organizations and charter committees.

Faculty Senate and Faculty Council

Faculty Senate, composed of 80 representatives of all academic units of the university, is the principal channel of communication between faculty members and central administration. The senate may discuss and take a position on any subject of university concern, and may recommend policies on these matters to the president. The 24-member Faculty Council, composed of elected faculty senators, meets frequently to discuss issues of current importance and to prepare action suggestions for submission to the Faculty Senate.

Undergraduate Student Government

The mission of Undergraduate Student Government (USG) is to represent, serve, and empower all undergraduate students. USG offers input and guidance to faculty, staff, and administration on issues that matter to students and acts as the official student voice to the Board of Regents, State of Iowa, and to local and federal legislators. USG allocates the Student Activity Fee to campus organizations, services, and initiatives that serve students.

Graduate and Professional Student Government

Graduate and Professional Student Government (GPSG) represents the university’s nearly 10,000 graduate and professional students and advocates on their behalf to university administrators, the Board of Regents, and state and federal legislators. The group’s mission is to improve the experience of graduate and professional students.

Staff Council

Elected by staff to support the university’s mission through active staff involvement on campus and in the community, Staff Council represents about 7,500 non-bargaining professional and scientific staff. The council’s mission is to represent and advocate for all staff at the university, and it works closely with the Office of the President and University Human Resources to voice staff concerns and disseminate information in a timely manner.

Committees, charter and non-charter

Established collectively by Faculty Senate, Staff Council, USG, GPSG, and the university president, charter committees advise on policy development and interpretation, assuring university-wide activities serve the best interests of education and society.

- Campus Planning
- Committee on Diversity
- Council on Teaching
- Faculty Staff Parking Appeals
- Family Issues
- Financial Aid Advisory
- Funded Retirement and Insurance
- Hancher Auditorium Committee
- Information Technology Advisory
- Lecture
- Non-resident Classification Review
- Parking and Transportation
- Presidential Committee on Athletics
- Recreational Services
- Research Council
- Sustainability
- University Libraries
- University Safety and Security
University of Iowa Health Care is unique among academic health systems. Composed of UI Hospitals & Clinics, the UI Roy J. and Lucille A. Carver College of Medicine, and UI Physicians, UI Health Care is integrated under a single leader and functions under one enterprise-wide strategic plan. This integration is one reason UI Health Care leads the way in providing tertiary- and quaternary-level patient care, educating future medical and allied health professionals, and conducting significant biomedical research.

A Comprehensive Health System

Comprehensive, multidisciplinary care is a hallmark of an academic medical center. UI Health Care patient care services range from routine primary care to sophisticated treatments for patients with complex and rare conditions.

The faculty and staff of UI Health Care conduct biomedical research that has led to some of the most important discoveries in treatments for cancer, heart attack, stroke, eye diseases, hearing loss, genetic diseases, birth defects, and many other conditions.

And, through its educational mission, UI Health Care trains the next generation of global leaders in patient care, medical research, and education.

UI Health Care is guided by a common strategic plan to maximize its ability to support and improve the health and well-being of the people of Iowa and influence the delivery of health care throughout the world. The common themes throughout the strategic plan are inclusion, collaboration, and accountability—all directed toward achieving excellence in our tripartite mission of patient care, education, and research.

Our Mission:

Changing medicine. Changing lives.

Through our commitment to innovation, interdisciplinary and interprofessional collaboration, and diversity, quality, safety and service, UI Health Care:

• Educates the next generation of physicians and health care providers
• Provides world-class, accessible, and equitable medical care and expertise to patients, families, and communities
• Seeks knowledge and discoveries that advance biomedical science, leading to improved treatments, enhanced prevention strategies, and reduced health disparities that lead to better quality health and health care

• Fosters care, research, and education collaborations with health systems and providers across Iowa and the region in service to rural and underserved communities
• Advocates for and facilitates changes that foster diversity, equity, and inclusion in health care, education, research, and the health of Iowa and beyond

Our Vision

To be a destination academic health system for Iowa and the world that provides an equitable, inclusive, and innovative environment, and fosters the health and well-being of patients, trainees, and employees.

Our Values: WE CARE

Welcoming
We strive for an environment where everyone has a voice that is heard; that promotes the dignity of our patients, trainees, and employees; and allows all to thrive in their health, work, research, and education.

Excellence
We aim to achieve and deliver our personal and collective best in the pursuit of quality and accessible health care, education, and research.

Collaboration
We encourage collaboration with health care systems, providers, and communities across Iowa and the region.

Accountability
We behave ethically, act with fairness and integrity, take responsibility for our actions, and respond when errors in behavior or judgment occur.

Respect
We are committed to an inclusive environment where individuals from all identities, backgrounds, cultures, abilities, and perspectives feel safe, seen, and valued.

Equity
We dedicate ourselves to equity and fairness in research, patient care, and education.
UI HEALTH CARE

University of Iowa Health Care
Administrative Structure

The vice president for medical affairs/dean (VPMA/Dean) is the leader of UI Health Care and dean of the Carver College of Medicine, with full responsibility for the educational, research, and clinical missions of the fully integrated academic medical center. A powerful resource for Iowa, UI Health Care contributes more than $3.4 billion to the state’s economy and is responsible for more than 25,000 jobs in the state.

* A national search is underway for this position.
The Enterprise Committee is UI Health Care’s foremost strategy-setting body and advisory group to the VPMA/Dean. The committee was established to ensure engagement of department chairs and senior leaders in planning major institutional strategic initiatives across the tripartite mission of medical education, research, and patient care and service.

*A national search is underway for this position.

**University of Iowa Health Care Enterprise Committee**
UI HEALTH CARE

Kimberly D. Hunter, DNP, MBA, RN, NEA-BC
Chief nurse executive and interim associate vice president and CEO, UI Hospitals & Clinics

As interim associate vice president, Kimberly Hunter works with UI Health Care leaders to advance the organization’s tripartite mission of medical education, research, and patient care.

As interim CEO of UI Hospitals & Clinics, she oversees the operational, strategic, and financial performance for UI Hospitals & Clinics. Among her administrative responsibilities, Hunter leads the patient care enterprise in its commitment to comprehensive primary and specialty care for patients and families.

As chief nurse executive, Hunter leads the Department of Nursing Services and Patient Care at UI Hospitals & Clinics, providing administrative oversight to nursing services, care coordination, rehabilitation therapies, and respiratory care. Hunter, who also serves as associate dean for clinical practice in the UI College of Nursing, champions initiatives to advance care and quality outcomes across the health system. She fosters a commitment to team-based, interdisciplinary collaborations that enhance the patient experience throughout the continuum of care.

Hunter’s professional experience includes more than 30 years of health care management experience—including nearly 20 years at Mayo Clinic and Cleveland Clinic.

Hunter earned a Master of Science in Nursing and Bachelor of Science in Nursing from the University of North Carolina at Chapel Hill, and a Master of Business Administration from the University of Tennessee, Knoxville. In 2017, she earned a Doctor of Nursing Practice in Health Systems Leadership from Chamberlain University.

Hunter is credentialed by the American Nurses Credentialing Center as a Nurse Executive Advanced–Board Certified.

Patricia Winokur, MD
Executive dean and senior associate dean for clinical and translational science, Carver College of Medicine
Professor of Internal Medicine—Infectious Diseases

Patricia Winokur has served as executive dean of the Carver College of Medicine since 2016. In this role, she brings a diverse background of leadership in academic medicine. She has significant experience in research administration, including five years as the associate chief of staff for research at the Iowa City Veterans Affairs Health Care System before assuming the role of senior associate dean for clinical and translational science at Iowa in 2008.

Winokur has expertly integrated Carver College of Medicine resources, and she serves as the primary research liaison with the larger university, including the Office of the Vice President for Research. She has also served on the board of directors for the UI Research Foundation.

Winokur completed a residency in internal medicine and a fellowship in infectious diseases at the UI, followed by postdoctoral training at the National Institutes of Health (NIH).

She joined the UI faculty in 1993 and has been an active clinician, educator, and researcher. In 2007, she became the principal investigator of the UI Vaccine and Treatment Evaluation Unit, an NIH-funded program devoted to developing new vaccines, antibiotics, and diagnostics for infectious diseases. She receives ongoing NIH-funded research support.

Douglas Van Daele, MD, FACS
Director, UI Physicians
vice dean for clinical affairs, Carver College of Medicine
Professor, Otolaryngology—Head and Neck Surgery

A faculty member at Iowa since 2003, Douglas Van Daele leads UI Physicians, the multispecialty medical and surgical group practice.

Before coming to Iowa, he spent two years as a National Institutes of Health-funded resident research fellow studying various aspects of laryngeal physiology. His clinical interests include speech, voice, and swallowing disorders, including how head and neck cancer treatments affect voice and swallowing.

Van Daele became the first chief medical information officer for UI Health Care in 2009 with the implementation of Epic, the electronic medical record system used by health care organizations worldwide. In 2013, he became one of the first in the nation to be board-certified in clinical informatics. In the same year, he was recruited into his current role of vice dean for clinical affairs for the Carver College of Medicine and executive director for UI Physicians.

Van Daele received his bachelor’s degree in engineering and his medical degree from the UI. He completed a surgical internship, laryngology research fellowship, and otolaryngology residency at UI Hospitals & Clinics.
University of Iowa Health System

University of Iowa Health System is a taxable Iowa nonprofit corporation formed to support the clinical, academic, and research programs of the Carver College of Medicine and the UI Hospitals & Clinics. It is governed by a board chaired by the president of the UI and an executive committee chaired by the vice president for medical affairs. The board consists of senior leadership of the university, UI Hospitals & Clinics, and the Carver College of Medicine.

Examples of the types of activities within this organization include, but are not limited to, management and/or operation of ambulatory clinics; operation of a home health company; provision of information technology solutions, including e-health initiatives; ownership of joint ventures with providers and/or payors; and ownership of a clinically integrated network and accountable care organization.
Recognized as one of the best hospitals in the United States, University of Iowa Hospitals & Clinics is a regional referral center and the clinical nucleus of UI Health Care, Iowa’s only comprehensive academic medical center. In conjunction with the Carver College of Medicine and other health science colleges at Iowa, UI Hospitals & Clinics provides world-class family-centered health care, extensive medical research, and comprehensive teaching programs for many health care professions.

Faculty, staff, and students provide health care in an environment devoted to innovative care, excellent service, and exceptional outcomes. The hospital employs about 11,000 individuals, who work together to provide an outstanding experience for patients, families, and visitors. UI Hospitals & Clinics comprises 966 inpatient beds, which includes 190 beds at UI Stead Family Children’s Hospital.

UI Hospitals & Clinics is consistently ranked by U.S. News & World Report as one of the nation’s best hospitals, with several of its clinical specialties ranked among the top 50 in the country.

History

Patient care services at the University of Iowa can be traced back to 1873, when the university’s medical college established a hospital in conjunction with the Sisters of Mercy Catholic order. In 1898, the 65-bed University Hospital opened near downtown Iowa City. In 1913-14, two hospital wings were added, bringing hospital capacity to 350 beds. The facility’s “H” shape, which kept patients segregated in separate wings, was evidence that emerging ideas about disease transmission were beginning to inform medical science in Iowa.

In 1919, a Children’s Hospital opened on the west side of the Iowa River. A 60-bed Psychopathic Hospital was added in 1921 and, with matching funds from the Rockefeller Foundation, a new, modern General Hospital was opened in 1928. The seven-story building had 750 beds, a 300-seat surgical amphitheater, and a 143-foot Gothic tower made of Indiana limestone.

In the 1970s, a long-range, phased program began to modernize patient care facilities in this state-owned institution without requiring state-appropriated capital funds. Expansion of hospital facilities on the main campus has continued through the years to accommodate the growth in services and technology through a combination of bonds, generous philanthropy, and patient care revenue. This includes the new UI Stead Family Children’s Hospital, which opened in 2017.

Beginning in the late 1990s and continuing today, UI Health Care has developed off-site outpatient clinical facilities to decompress the main campus and increase access and convenience for patients.
UI Hospitals & Clinics Today

As a major tertiary- and quaternary-level health care facility, UI Hospitals & Clinics includes the main adult-care hospital, a specialized disabilities and development outpatient facility (serving pediatric and adult patients), and UI Stead Family Children’s Hospital. In addition, there are outpatient clinic facilities on campus and off-site locations in population centers such as Waterloo, Des Moines, and Cedar Rapids. With more than 250 specialty and subspecialty clinics, UI Hospitals & Clinics offers the most comprehensive health care in the state.

In fiscal year 2021, UI Hospitals & Clinics recorded 32,067 inpatient admissions and more than 1.3 million clinic visits at on-campus facilities as well as off-site locations throughout the community and around the state. Hospital staff performed 35,607 major surgical operations, 169,757 minor surgical procedures, and 649 organ and tissue transplants FY 2021.

Prominent centers and programs at UI Hospitals & Clinics include:

Holden Comprehensive Cancer Center is the state’s only National Cancer Institute-designated comprehensive cancer center, a distinction it has held since 2000. The center coordinates all cancer-related research, education, and patient care by faculty and staff from 41 departments and six colleges across the university.

University of Iowa Heart and Vascular Center is a national leader in the diagnosis, prevention, and treatment of cardiovascular diseases and conditions. A multidisciplinary team of physicians, nurses, therapists, and other health care professionals provides care that ranges from medical management procedures to advanced vascular and cardiothoracic surgery, including heart and lung transplant procedures.

The University of Iowa Organ Transplant Center is the region’s leading transplant center, providing liver, kidney, and pancreas transplants. The center’s team includes nationally recognized experts in transplantation and a complete range of advanced medical and surgical options for patients.

The Center of Excellence in Image-Guided Radiation Therapy is the world’s first fully digitally integrated, image-guided radiation therapy center. It employs multidisciplinary teams of radiation and medical oncologists, neurosurgeons, oncologic surgeons, and basic science researchers who partner with scientists at other leading cancer centers to assure the center remains at the forefront of cancer treatment and discovery.

The Level I Trauma Service is the only one in Iowa accredited by the American College of Surgeons for both adult and pediatric patients. It functions within a comprehensive Emergency Department that includes both ground and emergency air transport, and it is staffed primarily by board-certified emergency physicians and pediatric specialists.

The UI Blood and Marrow Transplant Program has performed stem cell transplants since 1980. It has earned re-accreditation from the Foundation for the Accreditation of Cellular Therapy, putting the program on a select list of institutions that meet the most rigorous standards in every aspect of stem cell therapy.

These and all other patient care services at UI Hospitals & Clinics are delivered in a culture that values patient safety, quality care, and excellent service.

Quality and Safety

Patient safety is a top priority at UI Hospitals & Clinics and is overseen by the chief medical officer and a team that includes the chief quality officers and associate chief medical officers in adult and children’s services as well as the chief nurse executive and compliance officer.

Through the Office of Clinical Quality, Safety, and Performance Improvement, faculty and staff members work to provide safe, high-quality, compassionate care. This is accomplished through a variety of activities coordinated in four main programs:

- **Patient Safety Program**—Patient safety, daily administrative safety briefings, Patient Safety Net reporting, and the Safety Oversight Team
- **Program in Hospital Epidemiology**—Infection prevention and surveillance, including COVID-19, hand hygiene, and an enterprise-wide influenza vaccination campaign
- **Antimicrobial Stewardship Program**—Optimal use of antimicrobial agents
- **Performance Improvement Program**—Clinical quality performance measures, clinical benchmarking, national registries, and public reporting initiatives

Service Excellence

Recognizing the importance of providing patients and visitors with the best possible service experience, UI Hospitals & Clinics established the Office of the Patient Experience to plan and oversee training and programs that are geared to improving patient satisfaction.

Since 2011, all faculty and staff members of UI Health Care have participated in training sessions that emphasize how safety, quality, compassion, and empathy can come together for an exceptional patient experience. All faculty and staff members participate in off-site training sessions, and direct care providers receive additional instruction demonstrating how compassion and empathy can enhance healing and build stronger connections with patients and families.

The Office of the Patient Experience also offers these programs to assist patients and visitors:

- **Patient Relations**—Assisting patients and families whose experience is not what they expected and working closely with UI Hospitals & Clinics staff to find a resolution.
- **Patient Education**—Providing patients and families with plain-language education on health conditions.
Recognition

U.S. News & World Report nationally ranked adult care specialties for 2022:
• Ophthalmology
• Ear, Nose, and Throat
• Gynecology
• Cancer

In its 2019 rankings of "Best Employers for Diversity," Forbes ranked UI Hospitals & Clinics No. 2 in the Healthcare & Social category and No. 24 overall. In 2020, Forbes listed UI Hospitals & Clinics in its rankings of "Best Employers for Women."

Other notable distinctions for UI Hospitals & Clinics:
• First hospital in Iowa to be designated as a Magnet Hospital for Nursing Excellence by the American Nurses Credentialing Center, and the first hospital in Iowa to be re-designated three times (2008, 2013, and 2018)
• Named one of the nation’s “most wired” hospitals by the College of Healthcare Information Management Executives each year since 2010 for its use of health care information technology
• Certified as a Level 1 trauma center for adult and pediatric patients—the highest level available
• Verified for the highest quality burn care by the American Burn Association
• Recognized by the American Academy of Pediatrics

UI Stead Family Children’s Hospital

UI Stead Family Children’s Hospital, which opened in 2017, provides a healing environment designed specifically to improve the health and well-being of children and their families.

The 14-level building’s distinctive oval design and inclusion of onstage and offstage areas facilitates patient- and family-centered care and increases efficiency by standardizing operations and location of equipment and support functions on each floor. The hospital includes two levels below ground and two levels shelved for future expansion. It is connected to UI Hospitals & Clinics on seven levels for convenient and quick access by patients, families, visitors, and employees.

The facility features all private patient rooms on five levels. New technologies and services available to pediatric patients and families include:
• Dedicated pediatric pharmacy
• All-private post-anesthesia care unit, prep/recovery, and infusion rooms
• An imaging and procedure suite that combines imaging, sedation, procedures, and recovery in one place. This includes one of the world’s most advanced CT scanners, one of only a few in the world, and the first of its kind in the U.S.
• Oneview, an interactive education and entertainment system, that allows patients and families to see information about care team members, review daily goals, access educational materials and videos, enjoy entertainment options, and more
• A lead-lined patient room and exam room for patients whose treatment requires high doses of radiation, located in the UI Dance Marathon Pediatric Cancer Center. UI Stead Family Children’s Hospital is one of fewer than a dozen children’s hospitals in the country with this capability.

UI Stead Family Children’s Hospital is also home to a Level 4 Neonatal Intensive Care Unit—the highest level recognized by the American Academy of Pediatrics. This means that NICU is equipped to care for the tiniest and most critically ill babies, offering the greatest range of neonatal services and support. Staff in the NICU care for more complex conditions than any other NICU in Iowa.

Wellmark Blue Distinction Center in the following areas:
• Pediatric pain and palliative care
• Pediatric valve repair and replacement
• Pediatric aneurysm

Joint Commission certification:
• Cardiac valve repair and replacement
• Aortic aneurysm

Joint Commission advanced certification:
• Advanced comprehensive stroke center
• Ventricular assist device
• Advanced palliative care

Joint Commission Gold Seal of Approval:
• Primary stroke center
• Adult supportive and palliative care
• Pediatric pain and palliative care

The survival rates for babies born at 22, 23, 24, and 25 weeks are significantly higher than survival rates for extremely premature babies born at other U.S. hospitals, placing UI Stead Family Children’s Hospital among the top neonatal intensive care providers anywhere.

UI Stead Family Children’s Hospital Recognition

University of Iowa Stead Family Children’s Hospital is ranked by U.S. News & World Report as one of the nation’s “Best Children’s Hospitals” and has received this annual recognition for pediatric health care since 2009. It is the only nationally ranked children’s hospital in Iowa.

U.S. News & World Report nationally ranked pediatric specialties for 2022:
• Neonatology
• Pediatric diabetes and endocrinology
• Pediatric nephrology
• Pediatric neurology and neurosurgery
• Pediatric orthopedics
The Clinical Enterprise

UI Health Care–Iowa River Landing
UI Health Care–Iowa River Landing provides increased access to patients for primary and specialty care. Located off Interstate 80 in Coralville, Iowa, this five-level clinical office building with an adjacent one-floor building (Iowa River Landing-East) houses primary care services in pediatrics, internal medicine, family medicine, and OB-GYN.

Specialty clinics at the facility include cardiology, dermatology, ophthalmology, otolaryngology, urology, psychology, neurology, pain management, gastroenterology, orthopedics, and pulmonary as well as other pediatric and adult specialty clinics. The adjacent Iowa River Landing-East facility accommodates clinical space for family medicine physicians and patients.

There are about 200 exam rooms in the buildings and a five-room procedure suite. In addition, on-site hearing testing, pathology laboratory, infusion suite, and radiology services are available, plus specialty testing such as CT scan, mammography, X-ray, and ultrasound. Other services include a cardiac rehabilitation program, outpatient pharmacy, and optical shop.

Off-Site UI Health Care Clinics
A range of adult and pediatric care services are available through off-campus UI Health Care locations in Iowa City and the nearby communities of Coralville, North Liberty, and Riverside.

In addition, five UI QuickCare and two UI Urgent Care locations in the Iowa City-Coralville area offer walk-in clinic services for minor injuries and illnesses.

Future Plans

UI Health Care North Liberty Campus
Construction began in October 2021 on a new $395 million UI Health Care campus at the corner of Forevergreen Road and Highway 965 in North Liberty. The four-story facility will include up to 48 inpatient beds, 21 emergency care rooms, 96 exam rooms, 16 operating rooms and two procedure rooms, laboratories, a drive-through pharmacy, advanced diagnostic imaging, outpatient clinics including physical therapy and rehabilitation services, central sterilization and other support services, a full-service cafeteria, and other public amenities.

It also will include teaching and research facilities, increasing UI Health Care’s capacity to prepare the next generation of physicians, scientists, and other health care professionals. Construction is expected to be complete in 2025.

Richard O. Jacobson Patient Care Tower
Planning is presently underway for a new patient care tower to be built on UI Health Care’s main campus across from Kinnick Stadium. The building will be named in honor of the late Richard O. Jacobson, whose foundation in January 2022 committed a transformational $70 million gift to support its construction.

The gift was the largest in the history of the university and the building is part of the university’s 10-year facilities master plan that encompasses health care, academic, and research buildings on campus.

Featuring single inpatient rooms, state-of-the-art operating rooms, and intensive care unit beds, the new tower will help resolve capacity issues, rising health care demands, and aging facilities. UI Hospitals & Clinics is consistently at, and often above, full capacity, which affects UI Health Care’s ability to fulfill its commitment to care for all Iowans.

UI Sports Medicine
UI Sports Medicine, located off Mormon Trek Boulevard in Iowa City, provides sports medicine for athletes of all ages with state-of-the-art clinical and rehabilitation services. The 26,000-square-foot facility includes 16 examination rooms and four treatment rooms. Almost 7,500 square feet is devoted to comprehensive rehabilitation services, including a hydrotherapy pool, custom orthotics, athletic shoe wear modification, and bracing, training aids, and rehabilitation accessories.

In addition, the facility houses other medical specialties, including children’s injuries and orthopedic clinics devoted to treating disorders of the hand, shoulder, foot, and ankle.
Caring for Iowans

Community Benefit
In addition to the mission-driven patient care services provided, UI Health Care provided more than $352 million in FY 2019 (the most recent annual assessment) of community benefit services to more than 864,000 Iowans. By offering programs and activities that provide treatment or promote health and healing for identified community needs, UI Health Care has provided more than $1.5 billion in community benefit since FY 2015.

Five-year comparison of community benefit totals, 2015–2019

<table>
<thead>
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<th>Year</th>
<th>FY 2015</th>
<th>FY 2016</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2019</th>
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<td>Total</td>
<td>$331,936,810</td>
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Five-year comparison of persons served by community benefit

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<th>Year</th>
<th>FY 2015</th>
<th>FY 2016</th>
<th>FY 2017</th>
<th>FY 2018</th>
<th>FY 2019</th>
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<tbody>
<tr>
<td>Total</td>
<td>644,381</td>
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<td>695,536</td>
<td>875,103</td>
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</table>

The Clinical Enterprise
Hospital Service Record:
Fiscal Year 2021

- Inpatient Beds: 866
- Inpatient Admissions: 32,067
- Patient Days of Care: 246,172
- Clinic Visits: 1,348,060
- Emergency Department Visits: 48,655
- Major Surgical Operations: 35,607
- Minor Surgical Procedures: 169,757
- Organ and Tissue Transplants: 649
- Cardiac Catheterization Procedures: 9,372
- Units of Blood and Blood Products Transfused: 29,590
- Days of Ventilator Care: 30,645
- Radiographic Examinations and Treatments: 396,350
- Renal Dialysis Treatments: 38,077
- Laboratory Tests: 7,141,814
- Patients Transported by Air and Mobile Critical Care Services: 1,059
- Radiation Oncology Procedures: 56,121
- Cancer Center Clinic Visits: 63,856
UI Hospitals & Clinics Administrative Structure

Board of Regents
State of Iowa

Vice president for medical affairs and dean, Carver College of Medicine
J. Brooks Jackson* (Interim)

President
University of Iowa
Barbara Wilson

Interim chief executive officer, UI Hospitals & Clinics
Kimberly Hunter

Chief operating officer, UI Stead Family Children’s Hospital
Pamela Johnson-Carlson

Senior associate director
Amy O’Deen

Chief strategy officer
Timothy Kan

Chief nurse executive (CNE)
Kimberly Hunter

Chief administrative officer, UI Stead Family Children’s Hospital
Emily Blomberg

Associate chief nurse executive
Emily Ward

Executive director, perioperative services
Javier Campos

Administrative director, perioperative services
Ben Hall

Associate director and chief pharmacy officer
Michael Brownlee

Assistant director
Jennifer Miller

Medical chief of staff
Rachel Maassen

Associate hospital director for graduate medical education
Mark Wilson

Chief medical officer (CMO)
Theresa Brennan

Administrative chief of staff
Melissa Whisler

Corporate Services
- Capital Management and Facilities Planning—Phillip Boothby
- Compliance and Privacy—Christine Bachrach
- Finance—Mark Henrichs
- Health Care Information Systems—Lee Carmen
- Health Parity—Denise Martinez
- Human Resources—Jana Wessels
- Legal—Joseph Clamon
- Marketing and Communications—Christine Thiriet

* A national search is underway for this position.
UI HOSPITALS & CLINICS

Hospital Leadership

Emily Blomberg, MBA
Chief operating officer

Theresa M. Brennan, MD
Chief medical officer

Kimberly Hunter, DNP,
MBA, RN, NEA-BC
Chief nursing executive

Pamela Johnson-Carlson,
RN, NEA-BC
Chief administrative officer;
UI Stead Family Children’s Hospital

Rachel Maassen, MD, MBA
Medical chief of staff

Amy O’Deen, BSN, MHA
Senior associate director

Melissa Whisler,
MBA, MHA
Administrative chief of staff

Timothy Kan, MBA, MA
Chief strategy officer

Mark Wilson, MD, MPH
Associate hospital director
for graduate medical education
CARVER COLLEGE OF MEDICINE

Iowa’s Roy J. and Lucille A. Carver College of Medicine earns international respect for both clinical education and biomedical research. Students at the Carver College of Medicine are educated in an atmosphere of scholarship, humanism, and mutual respect, as well as fostering the ability to manage the changing scientific and technological information necessary in today’s world.

History

State-supported medical education in Iowa began in the winter of 1850-51, when the state legislature recognized the Keokuk College of Physicians and Surgeons as the official medical department of the University of Iowa.

In 1870, the department gained approval as the official university medical college for the state and embarked on a long tradition of progressive leadership in the field of medical education.

The college was the first public institution of its kind in the country to admit women, signaling its long-standing commitment to excellence, service, and diversity. Its first class consisted of 37 students, including eight women. Later, Ruth Jackson, now recognized as the first female orthopedic surgeon in the United States, was trained by Arthur Steindler, MD, then UI chair of orthopedics.

In 1876, the college became a founding member of the Association of American Medical Colleges.

The college has enjoyed continual growth and expansion of its mission and services since that time. In 2002, the college was named for Roy J. and Lucille A. Carver in recognition of a $63 million gift supporting patient care and research. To date, the Carver family and the Roy J. Carver Charitable Trust have provided more than $90 million in philanthropic support to the college.

The College Today

The Carver College of Medicine sits at the heart of a health sciences campus that also includes the colleges of dentistry, nursing, pharmacy, and public health, as well as UI Hospitals & Clinics, UI Stead Family Children’s Hospital, and the nearby Iowa City Veterans Affairs Health Care System.

Leading-edge research, global service, community health, and excellence in teaching are trademarks of the Carver College of Medicine, preparing students to adapt to every challenge today, tomorrow, and beyond.

A nationally ranked medical school with exceptional balance across its tripartite missions of research, education, and patient care, the college’s faculty teach medical students, graduate students, and associated medical science students across 14 degree programs. In addition, more than 5,000 undergraduate students take basic science courses taught by Carver College of Medicine faculty.

The Carver College of Medicine is a leader in interprofessional education. For example, the curriculum for the college’s Physician Assistant (PA) Program is structured so that PA students complete their foundational courses with medical students. The college also was a pioneer in the establishment of “learning communities” designed to promote the development of supportive relationships among students at all levels. Each medical and physician assistant student belongs to one of four communities throughout their entire medical school experience.

This provides students with a more intimate, personal, and supportive learning environment that includes opportunities for mentoring, leadership development, and community service.

The buildings housing the Carver College of Medicine are the centerpieces of a continually evolving health sciences campus that includes a pedestrian-friendly commons and a functional and stimulating environment for students, faculty, and staff. Among the college facilities are three 21st century facilities—the Medical Education and Research Facility, the Carver Biomedical Research Building, and the John and Mary Pappajohn Biomedical Discovery Building.

The growth of the college has been well-supported through philanthropy, from the Fraternal Order of Eagles choosing to fund faculty and ongoing research for the Diabetes Research Center to the generous gift from the Roy J. Carver Charitable Trust that established the Iowa Neuroscience Institute. Both are examples of the recognition of our advanced capabilities and world-class faculty.
Rankings

Carver College of Medicine programs are included in the 2023 edition of “Best Graduate Schools” from U.S. News & World Report:

- Physician Assistant: No. 1
- Physical Therapy: No. 4
- Family Medicine: No. 16
- Primary Care: No. 16
- Rural Medicine: No. 36
- Research: No. 41
- Primary Care Practice: No. 93
- Diversity: No. 94
- Health Professional Shortage Areas: No. 132

Carver College of Medicine Leadership

Patricia Winokur, MD
Executive dean and senior associate dean for clinical and translational science

Douglas Van Daele, MD
Vice dean for clinical affairs

David Asprey, PhD, PA-C
Associate dean for medical education and professional programs

Gerard Clancy, MD
Senior associate dean for external affairs

Christopher Cooper, MD
Senior associate dean for medical education

Jason Haddy, MBA
Assistant vice president for finance

Robert Piper, PhD
Associate dean for research

Peter Snyder, MD
Associate dean for faculty affairs and development

Joseph Szot, MD
Associate dean for continuing and integrated education

Mark C. Wilson, MD, MPH
Associate dean for graduate medical education

Boyd Knosp, MS
Associate dean for information technology

Daniel Tranel, PhD
Associate dean for graduate and postdoctoral studies

Gerard Clancy, MD
Senior associate dean for external affairs

Robert Piper, PhD
Associate dean for research

Peter Snyder, MD
Associate dean for faculty affairs and development

Joseph Szot, MD
Associate dean for continuing and integrated education

Mark C. Wilson, MD, MPH
Associate dean for graduate medical education

Boyd Knosp, MS
Associate dean for information technology

Daniel Tranel, PhD
Associate dean for graduate and postdoctoral studies

Christopher Cooper, MD
Senior associate dean for medical education

Jason Haddy, MBA
Assistant vice president for finance

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Vice dean for clinical affairs

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Associate dean for medical education and professional programs

Gerard Clancy, MD
Senior associate dean for external affairs

Peter Snyder, MD
Associate dean for faculty affairs and development

Joseph Szot, MD
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Associate dean for graduate medical education

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Mark C. Wilson, MD, MPH
Associate dean for graduate medical education

Boyd Knosp, MS
Associate dean for information technology

Daniel Tranel, PhD
Associate dean for graduate and postdoctoral studies
CARVER COLLEGE OF MEDICINE

Carver College of Medicine Administrative Structure

President
University of Iowa
Barbara Wilson

Executive vice president and provost
University of Iowa
Kevin Kregel

Vice president for medical affairs and dean, Carver College of Medicine
J. Brooks Jackson*

Senior associate dean for clinical and translational science
Patricia Winokur

Assistant vice president for finance and assistant chief financial officer
Jason Haddy

Vice dean for clinical affairs
Douglas Van Dael

Associate dean for graduate and postdoctoral studies
Daniel Tranel

Associate dean for research
Robert Piper

Senior associate dean for clinical and translational science
Patricia Winokur

Senior associate dean for medical education
Christopher Cooper

Associate dean for medical education and professional programs
David Asprey

Executive dean, Carver College of Medicine
Patricia Winokur

Department DEOs

Corporate Services
- Capital Management and Facilities Planning—Phillip Boothby
- Compliance and Privacy—Christine Bachrach
- Finance—Mark Henrichs
- Health Care Information Systems—Lee Carmen
- Health Parity—Denise Martinez
- Human Resources—Jana Wessels
- Legal—Joseph Clamon
- Marketing and Communications—Christine Thiriet

* A national search is underway for this position.
Carver College of Medicine Department Chairs

Ted Abel, PhD
Neuroscience and Pharmacology

David Asprey, PhD
Physician Assistant Studies and Services

Alexander Bassuk, MD, PhD
Stead Family Department of Pediatrics

John Buatti, MD
Radiation Oncology

Kevin Campbell, PhD
Molecular Physiology and Biophysics

Keith Carter, MD
Ophthalmology and Visual Services

Kris DeMali, PhD
Biochemistry and Molecular Biology

Colin Derdeyn, MD
Radiology

John F. Engelhardt, PhD
Anatomy and Cell Biology

Janet Fairley, MD
Dermatology

Isabella Grumbach, MD, PhD*
Internal Medicine

Marlan Hansen, MD
Otolaryngology—Head and Neck Surgery

Matthew Howard, MD
Neurosurgery

Nitin Karandikar, MD, PhD
Pathology

Karl Kreder, MD, MBA
Urology

J. Lawrence Marsh, MD
Orthopedics and Rehabilitation

Peg Nopoulos, MD
Psychiatry

Andrew Nugent, MD
Emergency Medicine

Kalpaj Parekh, MBBS*
Cardiothoracic Surgery

Jeffrey Quinlan, MD
Family Medicine

George Richerson, MD, PhD
Neurology

Richard Shields, PT, PhD
Physical Therapy and Rehabilitation Science

Bradley Van Voorhis, MD*
Obstetrics and Gynecology

Ron Weigel, MD, PhD
Surgery

Cynthia Wong, MD
Anesthesia

Li Wu, PhD
Microbiology and Immunology

*interim department chair
Education

Students in the Carver College of Medicine are educated in an atmosphere of scholarship, humanism, and mutual respect that fosters the ability to manage the rapid pace of change in scientific knowledge and technological advances.

More than 1,200 full-time faculty teach 600 medical students and 160 associated medical sciences students. Faculty also teach basic science classes to more than 5,000 undergraduate students from other UI colleges. In addition, more than 1,000 residents, fellows, and graduate students are trained in a range of specialties and sub-specialties. The Carver College of Medicine is the only allopathic medical school in Iowa.

Programs of Education at the Carver College of Medicine

Education and training from the college extends far beyond medical students, physician assistants, and physical therapists on the UI campus and falls broadly into the following seven categories:

Undergraduate Medical Education

The Carver College of Medicine grants the following degrees:

- Bachelor of Science (BS)
- Doctor of Philosophy (PhD)
- Doctor of Physical Therapy (DPT)
- Doctor of Medicine (MD)
- Master of Medical Education (MME)
- Master of Physician Assistant Studies (MPAS)
- Medical Scientist Training Program (MD/PhD)

Continuing Medical Education

UI Health Care practitioners present more than 200 continuing medical education programs annually to more than 5,000 physicians and an equal number of other professionals. In addition, Iowans who are interested in health care issues can participate in Mini Medical School programs and community seminars, and they can obtain information about diseases, treatments, and other topics through programs such as the Cancer Information Service.

Degree Programs

The Carver College of Medicine grants the following degrees:

- Bachelor of Science (BS)
- Doctor of Philosophy (PhD)
- Doctor of Physical Therapy (DPT)
- Doctor of Medicine (MD)
- Master of Medical Education (MME)
- Master of Physician Assistant Studies (MPAS)
- Medical Scientist Training Program (MD/PhD)

Through partnerships with several other UI colleges, the Carver College of Medicine also offers combined degree programs (DPT/PhD, MD/MBA, MD/MPH, and MD/MD).

2021-22 Entering Class Profile (MD Program)

- Mean GPA: 3.80
- Mean MCAT Scores
  - Overall: 515
  - CARS: 129
  - PSB: 130
  - CPBS: 129
  - BBFL: 129

Class Size: 152 students

Residency

- Iowa residents: 103 (68%)
- Non-Residents: 49 (32%)

Gender (self-identified)

- Female: 71 (47%)
- Male: 79 (53%)

Faculty Demographics

<table>
<thead>
<tr>
<th>Appointment Type</th>
<th>Count</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate</td>
<td>76</td>
<td>5.55%</td>
</tr>
<tr>
<td>Clinical</td>
<td>772</td>
<td>56.38%</td>
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<tr>
<td>Dean</td>
<td>9</td>
<td>0.66%</td>
</tr>
<tr>
<td>Non-Tenure</td>
<td>112</td>
<td>8.18%</td>
</tr>
<tr>
<td>Research</td>
<td>45</td>
<td>3.29%</td>
</tr>
<tr>
<td>Tenure</td>
<td>327</td>
<td>23.89%</td>
</tr>
<tr>
<td>Visiting</td>
<td>28</td>
<td>2.05%</td>
</tr>
<tr>
<td>Total</td>
<td>1,369</td>
<td>100%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Academic Rank</th>
<th>Count</th>
<th>Percentage</th>
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</thead>
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<tr>
<td>Associate</td>
<td>76</td>
<td>5.55%</td>
</tr>
<tr>
<td>Clinical Assistant Professor</td>
<td>147</td>
<td>10.74%</td>
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<tr>
<td>Clinical Associate Professor</td>
<td>235</td>
<td>17.17%</td>
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<tr>
<td>Clinical Professor</td>
<td>390</td>
<td>28.49%</td>
</tr>
<tr>
<td>Associate Dean</td>
<td>7</td>
<td>0.51%</td>
</tr>
<tr>
<td>Assistant Dean</td>
<td>2</td>
<td>0.15%</td>
</tr>
<tr>
<td>Non-Tenured Professor</td>
<td>2</td>
<td>0.15%</td>
</tr>
<tr>
<td>Non-Tenured Associate Professor</td>
<td>8</td>
<td>0.60%</td>
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<tr>
<td>Non-Tenured Assistant Professor</td>
<td>102</td>
<td>7.45%</td>
</tr>
<tr>
<td>Research Professor</td>
<td>4</td>
<td>0.29%</td>
</tr>
<tr>
<td>Research Associate Professor</td>
<td>9</td>
<td>0.66%</td>
</tr>
<tr>
<td>Research Assistant Professor</td>
<td>32</td>
<td>2.34%</td>
</tr>
<tr>
<td>Tenured Professor</td>
<td>220</td>
<td>16.07%</td>
</tr>
<tr>
<td>Tenured Associate Professor</td>
<td>107</td>
<td>7.82%</td>
</tr>
<tr>
<td>Visiting Professor</td>
<td>5</td>
<td>0.37%</td>
</tr>
<tr>
<td>Visiting Associate Professor</td>
<td>6</td>
<td>0.44%</td>
</tr>
<tr>
<td>Visiting Assistant Professor</td>
<td>3</td>
<td>0.22%</td>
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<tr>
<td>Visiting Associate</td>
<td>14</td>
<td>1.02%</td>
</tr>
<tr>
<td>Total</td>
<td>1,369</td>
<td>100%</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Diversity</th>
<th>Count</th>
<th>Percentage</th>
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</thead>
<tbody>
<tr>
<td>American Indian/Alaska Native</td>
<td>2</td>
<td>0.10%</td>
</tr>
<tr>
<td>Asian</td>
<td>247</td>
<td>18.00%</td>
</tr>
<tr>
<td>Black/African American</td>
<td>27</td>
<td>2.00%</td>
</tr>
<tr>
<td>Hispanic/Latino</td>
<td>57</td>
<td>4.20%</td>
</tr>
<tr>
<td>Native Hawaiian/Other Pacific Islander</td>
<td>4</td>
<td>0.30%</td>
</tr>
<tr>
<td>Not Specified</td>
<td>63</td>
<td>4.60%</td>
</tr>
<tr>
<td>Two or More</td>
<td>10</td>
<td>0.70%</td>
</tr>
<tr>
<td>White</td>
<td>959</td>
<td>70.10%</td>
</tr>
<tr>
<td>Total</td>
<td>1,369</td>
<td>100%</td>
</tr>
</tbody>
</table>
Research

The research enterprise pushes the boundaries of discovery and takes science from bench to bedside while gaining national and global traction as a leader in biomedical research. Grants from federal, state, and corporate sources and generous philanthropic gifts fund significant work in five major translational areas of research—neuroscience; diabetes, metabolism, and obesity; cancer; heart and lung; and immunity, inflammation, and infection.

In fiscal year 2021, researchers in the college garnered more than $283 million in external funding, including more than $147 million from the National Institutes of Health (NIH). The college currently ranks 43rd in NIH funding for the federal fiscal year 2021, according to the Blue Ridge Institute for Medical Research.

Many of the college’s faculty members are internationally renowned for their research. Two faculty members are Howard Hughes Medical Institute Investigators, 14 are members of the National Academy of Medicine, and two are members of the National Academy of Sciences.

Research at Holden Comprehensive Cancer Center is coordinated with clinical care, education, and community outreach. Holden supports a broad range of basic, translational, clinical, and population-based cancer research that includes a robust clinical research core and a system for providing investigators with biospecimens linked to clinical data.

Extramural Research Funding to the Carver College of Medicine (in millions)

<table>
<thead>
<tr>
<th></th>
<th>FY 2019</th>
<th>FY 2020</th>
<th>FY 2021</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>$232.2 M</td>
<td>$245.6 M</td>
<td>$263.1 M</td>
</tr>
</tbody>
</table>

Opportunities for Students

The college’s thriving research enterprise offers a variety of opportunities for medical students, graduate students, and undergraduates.

For Medical Students

The Medical Scientist Training Program provides training both for the MD and PhD degrees in an environment that integrates graduate research training with clinical studies.

The Iowa Medical Student Research Program encourages medical students to engage in scientific research throughout school and beyond. The Carver College of Medicine offers students the opportunity to graduate with research distinction.

For Graduate Students

The Office of Graduate and Postdoctoral Studies oversees graduate and postdoctoral training in the biomedical sciences in the Carver College of Medicine. Through the Biomedical Science Program, students are admitted directly to one of nine subprograms, including: biochemistry, cancer biology, cell and developmental biology, free radical and radiation biology, immunology, microbiology, molecular and cellular biology, molecular physiology and biophysics, and pharmacology. Students also may directly enroll into interdisciplinary graduate programs in genetics, human toxicology, and neuroscience.

For Undergraduates

Nine programs are currently available to undergraduates through the Carver College of Medicine, most being offered during the summer months.
Institutes, Centers, and Programs

Much of the research conducted at the college is interdisciplinary, and collaborations are fostered and coordinated through 30 major research institutes, centers, and programs.

Major Collaborative Institutes
Iowa Institute for Biomedical Imaging
Iowa Institute of Human Genetics
Iowa Neuroscience Institute
University of Iowa Institute for Clinical and Translational Science
University of Iowa Institute for Vision Research
Pappajohn Biomedical Institute

Research Centers
Carver Family Center for Macular Degeneration
Center for Auditory Regeneration and Deafness
Center for Bioinformatics and Computational Biology
Center for Gene Therapy
Center for Immunology and Immune-based Diseases
Craniofacial Anomalies Research Center
François M. Abboud Cardiovascular Research Center
Fraternal Order of Eagles Diabetes Research Center
Hawkeye Intellectual and Developmental Disabilities Research Center

Helen C. Levitt Center for Viral Pathogenesis and Disease
Holden Comprehensive Cancer Center
Huntington’s Disease Society of America Center of Excellence
Iowa Center for Neurodegeneration
Iowa Center for Noninvasive Brain Stimulation
Iowa Comprehensive Lung Imaging Center
Lung Biology and Cystic Fibrosis Research Center
National Ferret Resource and Research Center
Neuroendocrine Tumor SPORE Center
Specialized Center of Research in Osteoarthritis
Wellstone Muscular Dystrophy Cooperative Research Center

Research Programs
Program Project Grant on Atherosclerosis
Bacterial Respiratory Pathogens Research Unit
Cancer and Aging Program
Cerebral Vascular Biology Program Project Grant
Program in Gene Discovery
Research Program in Genetics of Prematurity
Inflammation Program
Obesity Research and Education Initiative
Pain Research Program
NIH Vaccine Treatment and Evaluation Unit

Core Facilities

The Core Research Facilities are a collection of centralized laboratories dedicated to developing and providing state-of-the-art research resources to facilitate biomedical research. They are available on a fee-for-service basis.

The facilities below are supported by the UI, the Carver College of Medicine, the Institute for Clinical and Translational Science, and the Holden Comprehensive Cancer Center.

- Office of Animal Resources
- Biochemistry Stores
- Bioengineering Services
- Biomedical Informatics Service
- Biosafety Level III Laboratories
- Biomedical Research Store
- Center for Biocatalysis and Bioprocessing
- Central Microscopy Research Facilities
- Comparative Pathology Laboratory
- Developmental Studies Hybridoma Bank

- Electron Spin Resonance Facility
- Flow Cytometry Facility
- Genome Editing Core Facility
- High-Performance Computing
- High-Resolution Mass Spectrometry Facility
- High-Throughput Screening Facility
- Human Immunology Core
- Iowa Institute of Human Genetics: Bioinformatics Division Genomics Division
- Iowa NeuroBank Core
- Magnetic Resonance Research Facility
- Metabolomics Core Facility
- Metabolic Phenotyping Core
- Microbiome Core
- Nuclear Magnetic Resonance Facility
- Neural Circuit and Behavior Core
- Protein and Crystallography Facility
- Proteomics Facility
- Radiation and Free Radical Research Facility
- Scientific Editing and Research Communication Core
- Small Animal Imaging Facility
- Tissue Procurement Core Facility
- Viral Vector Core Facility
UI PHYSICIANS

University of Iowa Physicians is the multispecialty medical and surgical group practice. More than 1,000 health professionals in 19 clinical departments provide specialized comprehensive care for patients and serve as members of the medical staff at UI Hospitals & Clinics as well as faculty for the UI Roy J. and Lucille A. Carver College of Medicine.

Scope

Created in 2006, UI Physicians provides care in every medical specialty at UI Hospitals & Clinics, in specialty outreach clinics with community and provider partners across the state, and in off-site specialty and primary care clinics, primarily in Johnson County and eastern Iowa. UI Physicians also provides operational oversight to the UI Health Care Patient Access Center, greatly improving patient access to primary and specialty care clinics.

UI Physicians also provides operational oversight of the UI Health Care community clinics and the multispecialty clinics at Iowa River Landing in Coralville.

UI Physicians brings the best of academic medicine to our patients: quality, innovative clinical care with exceptional outcomes enhanced by the benefits of knowledge gained through discovery, and ongoing education of the next generation of health professionals.

UI Physicians Leadership

Douglas Van Daele, MD
Executive director

Jessica Block, MSN, RN
Clinical transformation team lead and clinical practice leader

Rami Boutros, MD, MBA
Executive director, Iowa River Landing Ambulatory Clinic

Rachel Kirchner, MHA
Director, clinical services, UI Community Clinics and Outreach

Maria Lofgren, DNP, ARNP
Director, Advanced Practice Providers

Keri Semrau, MSN, RN
Director, UI Patient Access Center
UI Physicians Administrative Structure

Vice president for medical affairs and dean, Carver College of Medicine and chair, UI Physicians Board and UI Physicians Executive Board

J. Brooks Jackson*

Associate vice president and chief financial officer

Mark Henrichs

Assistant vice president for finance and assistant chief financial officer

Jason Haddy

Executive director, UI Physicians, Iowa Medical Mutual Insurance Company

Douglas Van Daele

Director, UI Access Center and Admission Transfer Center

Keri Semrau

Director, Advanced Practice Providers

Maria Lofgren

Director, Clinical Services, UI Community Clinics and Outreach

Rachel Kirchner

Clinical transformation team lead, clinical practice leader

Jessica Block

Medical director, risk management

Rachel Maassen

Corporate Services

• Capital Management and Facilities Planning—Phillip Boothby
• Compliance and Privacy—Christine Bachrach
• Finance—Mark Henrichs
• Health Care Information Systems—Lee Carmen
• Human Resources—Jana Wessels
• Legal—Joseph Clamon
• Marketing and Communications—Christine Thiriet

* A national search is underway for this position.
THE UNIVERSITY OF IOWA

The University of Iowa is one of the nation’s premier public research universities, dedicated to academic excellence, groundbreaking discoveries and creations, commitment to Iowa and the world, and a culture that prizes community, diversity, and opportunity.

A reputation for excellence

Iowa is known around the world for its commitment to excellence in the arts, sciences, and humanities. It is home to the first and best creative writing program in the world, as well as one of America’s top teaching hospitals. Its faculty, staff, and students have pioneered fields such as educational testing and speech pathology, sent UI-built instruments on virtually every mission in NASA history, and traced the genetic origins of countless human diseases. Its 12 colleges are home to scholars dedicated to bridging disciplines and reinventing higher education.

Iowa’s collaborative, can-do culture fosters a campuswide dedication to student success. Welcoming students from all backgrounds, helping them chart paths that serve their individual interests and goals, and giving them tools to graduate on time and on budget are central to Iowa’s mission. The Iowa approach works—undergraduate retention and graduation rates well exceed the national average. Iowa students graduate with the skills, perspectives, and values they need to lead good lives and rewarding careers. The university’s strong liberal arts tradition prizes exploration, flexibility, and broad-based knowledge while innovative teaching facilities and methods infuse timeless lessons with new energy. Today’s Iowa graduates are tech savvy and team oriented.

Iowa’s size, structure, and culture foster interaction among scholars at all levels, with advanced programs surrounding and shaping a vital liberal arts core. Strong graduate and professional programs enrich the undergraduate experience while providing unparalleled opportunities for students who want to take their education further.

Alongside education and discovery, Iowa is known for its NCAA Division I athletics programs, a world-class academic medical center, commitment to statewide service, and its role as an economic engine for the state of Iowa. The university has launched new programs that lend support and expertise to Iowa businesses, and a pervasive spirit of entrepreneurship guides student start-ups, new enterprises built on faculty discoveries, and other innovations.

A proud history

When the University of Iowa was founded on Feb. 25, 1847, it was Iowa’s first public university, and it was located in the state’s first capital. When Des Moines became the seat of state government in 1857, Iowa City’s Old Capitol building became the geographic and symbolic heart of the university campus.

Iowa has been a member of the Big Ten Conference since 1899 and a member of the Association of American Universities since 1909. From its founding, Iowa has been a beacon of equality and opportunity for all people. It was the nation’s first public university to admit men and women on an equal basis, the first public institution to award law degrees to women and African Americans, and the first state university to recognize a campus organization for gay students.

Iowa invented the Master of Fine Arts degree, becoming the first institution to accept creative work in lieu of a written thesis. It pioneered fields ranging from educational television to cochlear implants. In more recent years, the university has faced and overcome historic challenges—from a devastating campus flood to the impact of new technology to a worldwide pandemic. Community spirit, pragmatic vision, and dedicated leadership have helped Iowa weather these crises. Today, the University of Iowa is stronger than ever and is poised to write a new chapter in its 175-year story.

IN 2021, THE UI SECURED ITS HIGHEST-EVER LEVEL OF EXTERNAL FUNDING FOR RESEARCH, SCHOLARSHIP, AND CREATIVE ACTIVITIES—A 23% INCREASE FROM $666.2 MILLION IN FY2020 TO $818 MILLION IN FY2021.
Strategic Plan 2022–2027

Mission
Upon its founding in 1847, the University of Iowa was entrusted by the state legislature with a threefold mission of teaching, research, and public service. In pursuing that mission today, the university:
• Provides exceptional teaching and transformative educational experiences that prepare students for success and fulfillment in an increasingly diverse and global environment
• Advances scholarly and creative endeavor through leading-edge research and artistic production
• Brings learning and discovery into the service of the people of Iowa, the nation, and the world, improving lives through education, health care, arts and culture, and community and economic vitality

Vision
The University of Iowa will be the destination of first choice for a diverse and talented body of students, faculty, and staff who will craft new chapters of exploration, discovery, creation, and engagement. Together, we will advance the university’s standing as one of the most distinguished public universities in the country.

Core Values
Our core values frame both who we are and who we aspire to be as a university community. As we plan, set priorities, and make daily decisions about how to carry out our mission, we are guided by these five interdependent commitments:
Creativity—We discover new ways to see the world and make it better. We are dedicated to pursuing new knowledge and artistic creation and using those discoveries to have a transformative impact on our state and in our local, national, and global communities.

Community—We are committed to collaboration and active engagement. We value the contributions of every individual, while recognizing that our greatest successes come when we work together toward creative contributions—often across disciplines and departments, and often with community partners.

Excellence—We expect the best from ourselves in all that we do. We measure ourselves by exacting standards, honor high aspiration and achievement, and expect all members of the university community to strive for excellence.

Inclusion—We affirm and celebrate all backgrounds and identities. We achieve excellence by attracting and retaining a diverse, talented population of students, faculty, and staff, and building a welcoming and accessible environment in which individuals feel valued and respected and have the opportunity to thrive.

Integrity—We are honest, fair, respectful, and ethical. We hold ourselves to the highest standard of professional and scholarly ethics, are accountable for our decisions and actions, exercise responsible stewardship of the resources with which we are entrusted, and treat one another with honesty and fairness.

Strategic Plan Development
Development of the Strategic Plan for 2022–2027 took place during the COVID-19 pandemic, which critically affected university operations but also afforded an opportunity for the university to discover how nimble, resourceful, and resilient it can be in the face of unprecedented challenges. The pandemic compelled the university to engage in new ways of teaching and working and highlighted the importance of attention to health and well-being. These experiences informed a series of strategies to better support the success and wellness of the university’s people as individuals and as a community.

Priorities
The plan is organized around five priorities, which emerged from the work of the strategic plan development teams, the various feedback sessions held in summer and fall 2021, and the collegiate and unit strategic plans finalized in spring 2021. The priorities are: Excellence in teaching and learning, innovative research and creative discovery, welcoming and inclusive environment, holistic well-being and success, and transformative societal impact.

These five priorities are interconnected, each informing the others in crucial ways, and none taking precedence. Innovative research, for example, plays a key role in the UI’s impact on the state of Iowa through economic development and the health and well-being of Iowans and their communities. Creating and maintaining an inclusive, welcoming, and equitable environment is crucial to excellence in teaching and learning, to successful research, to individual and community well-being, and to every other aspect of the university’s mission.

Taken as a whole, the five areas emphasize that the university’s priority is its people. Everything is done in support of those who come to campus—physically or virtually—to learn, teach, discover, create, and work; in support of the university’s partners in communities across the state of Iowa and across the world; and in support of patients, families, and others whose lives the university works to make better.
The University of Iowa continues to climb in the U.S. News & World Report Best Graduate School rankings. According to the 2023 report, 66 UI colleges and programs were recognized among the best in their field. Four of these programs, all in the College of Nursing, received a top-10 ranking.

Each year, U.S. News ranks professional school programs in a variety of disciplines, including business, education, engineering, law, medicine, and nursing. Changes in this year’s report include academic reputation rankings for graduate programs in social work, doctoral program rankings in the social sciences and humanities fields of economics and psychology, and doctoral program rankings in the science fields of math, statistics, biostatistics, biological sciences, computer science, chemistry, and earth sciences.

The Best Graduate Schools rankings are based on two types of data: expert opinion about program excellence, and statistical indicators that measure the quality of a school’s faculty, research, and students. The 2023 data was collected from statistical surveys of more than 2,150 programs and from reputation surveys of more than 23,200 academics and professionals.

On the next page are all UI colleges and programs included on the 2023 U.S. News Graduate School Compass, beginning with the highest ranked.

Rankings of doctoral programs in the arts and humanities and graduate programs in certain health related fields, library sciences, and the fine arts remain available on usnews.com. These rankings are based solely on previously administered academic reputation surveys labeled with the calendar year they were originally published.

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Rankings with an asterisk (*) were not evaluated this year, but represent the college or program’s most recent ranking.
College of Dentistry

When it was established in 1882, the University of Iowa dental department was one of 17 university dental programs in the country. As the dental profession evolved, the UI dental program grew into one of the nation's best. Today the UI College of Dentistry is a key component of the UI academic health campus, with more than 170,000 patient visits per year in its dental clinics. It is an essential resource to the state of Iowa and an internationally recognized leader in dental education, research, and clinical care. There are numerous collaborative efforts between UI Hospitals & Clinics and the College of Dentistry in research and clinical care.

For more information, go to dentistry.uiowa.edu.

College of Education

As the first college-level department of education in the United States, the College of Education has a rich history of service and excellence and offers a world-class education: leading research, engaging our communities, and preparing education and mental health professionals for innovation and impact. The college delivers a personal, affordable, and top-ranked education for students who want to collaborate with renowned faculty to solve problems and effect change in the field of education in our community, state, country, and around the world in the fields of education, measurement, counseling, and rehabilitation. The college offers more than 80 undergraduate and graduate academic degree programs that are regularly ranked among the best in the nation.

The college also is home to centers and initiatives that shape students and change education in Iowa and around the world, including the new Iowa Center for School Mental Health, UI WILD (Wildlife Instruction and Leadership Development), the Belin-Blank International Center for Gifted Education and Talent Development, the Iowa Reading Research Center, the Teacher Leader Center, and Iowa Testing Programs, among others.

For more information, go to education.uiowa.edu.

College of Engineering

The College of Engineering at the University of Iowa is driven by talented faculty, staff, and students who are producing knowledge to address grand challenges around advanced technologies, health sciences, sustainability, energy, and the environment. The college has eight engineering programs including: biomedical, civil, chemical and biochemical; computer science and engineering; electrical; environmental; industrial; and mechanical. The college has 2,095 students, 1,892 of which are undergraduates.

All eight engineering programs feature collaborations with the UI’s five health sciences colleges, with 21 engineering faculty members holding joint appointments in health sciences programs and 38 health sciences faculty members holding joint appointments in engineering. Highly ranked UI engineering graduate programs include environmental (30), industrial (39), biomedical (52), and civil (58).

For more information, go to engineering.uiowa.edu.

College of Law

Iowa Law is a small school with big advantages: a collegial environment built around the power of teamwork, highly regarded faculty who can teach students to analyze issues from all angles, and hands-on opportunities that turn theoretical concepts into actual experience. Iowa Law is one of only two U.S. law schools with a federal criminal defense clinic. We have four well-known law journals, a robust field placement program, and a storied legal writing program.

Some of its new programs include the Semester in DC program, Alumni DEI Council, and the Hubbell Environmental Law Initiative.

For more information, go to law.uiowa.edu.

College of Liberal Arts and Sciences

The College of Liberal Arts and Sciences, established in 1900, and comprises 37 departments and 70 graduate academic degree programs in 14,000 undergraduate and nearly 1,900 graduate students, the college awards 59% of the university’s bachelor’s degrees, and 32% of UI graduate degrees are awarded to students in CLAS departments.

For more information, go to clas.uiowa.edu.

College of Nursing

Renowned faculty, advanced clinical experiences, and a tradition of innovative leadership have led to the University of Iowa College of Nursing’s ranking as one of the best nursing programs in the nation. Several of the college’s graduate programs are ranked among the top 10 in the nation by U.S. News & World Report. Graduates are sought after as highly skilled professionals who have received a rigorous education of the highest quality.

Established in 1898, the UI College of Nursing actively supports the recognition of nursing as a profession of leaders, scientists, and researchers.

For more information, go to nursing.uiowa.edu.
UI Colleges

College of Pharmacy
Since 1885 the College of Pharmacy, one of the most highly regarded programs in the country has maintained an unsurpassed commitment to educating and training the highest quality pharmacists and pharmaceutical scientists. The PharmD program has a firm grounding in science and evidence-based practice, exploration of career choices through required and elective courses, and exposure to leadership opportunities. In addition to the PharmD degree, students may specialize with a professional Certificate in Palliative Care, a combined Doctor of Pharmacy/MPH degree, or Doctor of Pharmacy/MS in informatics degree. Enrollment is steady at 110 PharmD students each year with more than 850 preceptors and adjunct faculty members who provide practice experiences for the Doctor of Pharmacy candidates.

The college also offers a Doctor of Philosophy in four tracks: clinical pharmaceutical sciences, health services research, medicinal and natural products chemistry, and pharmaceutics. Researchers have a passion for fundamental and translation research in drug discovery, drug development, and biomedical science. Sixty faculty members teach in the academic programs and actively engage in scientific research. The college proudly collaborates with health care providers at UI Hospitals & Clinics and five health care colleges on campus.

For more information, go to pharmacy.uiowa.edu.

College of Public Health
The UI College of Public Health, founded in 1999, is ranked among the nation's top 10 publically supported colleges of public health. The college is widely recognized for excellence in academics, research, community engagement, and policy activities, as well as a strong tradition of educational and research collaboration across the UI health sciences enterprise. The College of Public Health offers training leading to bachelor's, master's, and doctoral degrees, plus multiple combined degree options with other UI colleges and other Regent and private institutions. Its highly productive faculty lead a multidisciplinary research program with an emphasis on rural public health issues. The college prepares students and society to meet new and emerging public health threats, such as novel infectious diseases, rising chronic conditions, and a changing climate, as well as long-standing concerns, such as air and water quality, cancer prevention, health care quality, and services, and substance abuse.

For more information, go to public-health.uiowa.edu.

Graduate College
Founded in 1900, the Graduate College manages the enrollment and degree progress for nearly 5,000 students from more than 100 graduate programs in 10 different colleges that span the arts and humanities, biological sciences, health sciences, engineering, education, physical sciences, social sciences, and business.

The UI Graduate College is committed to supporting diversity and excellence in the academic community, with 24 graduate programs ranked among the top 25 best programs in the nation by U.S. News and World Report. Current priorities include developing distinctive research and creative work, preparing graduate students for a range of careers, and improving career placement rates.

For more information, go to grad.uiowa.edu.

Roy J. and Lucille A. Carver College of Medicine
Founded in 1870, the UI Carver College of Medicine is a nationally ranked medical school with exceptional balance across its three missions of research, education, and clinical care.

The college employs more than 1,350 faculty and more than 1,800 staff. The faculty teaches 688 medical students, more than 750 resident and fellow physicians, 200 associated medical science students, and 5,000 undergraduate students.

U.S. News & World Report ranks the college among the nation's best. For its 2023 edition of "Best Graduate Schools," U.S. News ranked the college 16th among medical schools in primary care and 41st in research. Its physician assistant program is ranked first in the nation, and its physical therapy program is ranked fourth. Other ranked programs include family medicine (16) and rural medicine (36).

For more information, go to medicine.uiowa.edu.

Tippec College of Business
The Tippie College of Business is a top-25 public business school with more than 4,700 students. The college offers six majors (accounting, finance, economics, marketing, business analytics and information systems, and management) and three undergraduate certificates. The college's RISE requirement (Research, Internship, Study Abroad, Experiential Learning) ensures all business students have high-impact learning experiences beyond their major.

Tippie also has a robust portfolio of graduate programs, including master's programs in accounting, business analytics, and finance, and multiple MBA programs. The Iowa MBA is the college's flagship graduate program, available fully online or in-person in Des Moines or Cedar Rapids. It is part of the MD/ MBA combined degree arrangement with the Carver College of Medicine. Other graduate programs include the Executive MBA, multiple certificate programs, and a vibrant PhD program in six disciplines.

Tippie is home to several centers and institutes that provide specialized career preparation, executive education, international business support, and connections with the industry. Among them, the John Pappajohn Entrepreneurial Center (Iowa JPEC) has a significant footprint on campus and is an important part of the startup ecosystem in Iowa.

For more information, go to tippie.uiowa.edu.

University College
The University College, created in 2005, offers a Bachelor of Applied Studies and a Bachelor of Liberal Studies. The college is home to the UI Honors Program and offers undergraduate certificates in leadership studies, nonprofit management, and sustainability. The college's success emphasis encompasses the first-year experience, retention initiatives, and academic resources. The college coordinates new student orientation, supplemental instruction, peer learning assistants, and Iowa's early-warning system to identify at-risk students.

More recently, University College has collaborated with campus partners to provide additional support for first-generation students. University College provides resources associated with distance and online education. Staff assist faculty in designing, administering, and marketing online courses. Exam services coordinates all phases of exam processes, including proctoring exams both inside and outside Iowa City.

For more information, go to uc.uiowa.edu.
Hardin Library for the Health Sciences

The Hardin Library for the Health Sciences serves the combined information and research needs of the colleges of dentistry, medicine, nursing, pharmacy, and public health; University of Iowa Hospitals & Clinics; and the Department of Communication Sciences and Disorders.

The Hardin Library’s print collection contains more than 370,000 book and journal volumes. The library’s collection includes more than 5,000 health sciences journals, most in electronic format, and more than 200 health sciences databases.

In addition to housing collections, the library has a large amount of space for research and study, with more than 500 seats in a variety of formats, including four group studies and 16 individual studies.

For more information, go to lib.uiowa.edu/hardin.

Other health care professionals on campus

University of Iowa Hospitals and Clinics also provides a training environment for other health care professionals.

A post-baccalaureate perfusion technology program has been on campus since 1992. Emergency medical technician, medical laboratory sciences, and orthoptic training programs also are available. The program in radiation science offers training in radiologic technology, nuclear medicine technology, radiation therapy, and diagnostic medical sonography.

A nationally accredited, full-time paramedic training program exists within the Department of Emergency Medicine and offers a variety of emergency medical services certifications.

Iowa City VA Health System

Established in 1952, the Iowa City Veterans Affairs Health System is an acute care facility that provides primary and specialty care to about 184,000 veterans who live in eastern Iowa and western Illinois.

For decades, the Iowa City VA Health System and the Carver College of Medicine have enjoyed a strong, nationally recognized partnership. The Iowa City VA Health System serves as a teaching platform for all Carver College of Medicine medical students and provides funding for postgraduate residency and fellowship positions in internal medicine. The Iowa City VA Health System has consistently ranked among the top VA facilities in the country in research funding.

For more information, go to iowacity.va.gov.
THE UNIVERSITY OF IOWA HEALTH SCIENCES CAMPUS

The University of Iowa health sciences campus is composed of five colleges (dentistry, nursing, medicine, public health, and pharmacy), UI Hospitals & Clinics, and the Hardin Library for the Health Sciences. Along with the nearby Iowa City Veterans Affairs Medical Center, the facilities are located on the west side of the Iowa River.
UNIVERSITY OF IOWA CENTER FOR ADVANCEMENT

Creating opportunities for everyone to stay engaged is at the core of the University of Iowa’s commitment to advancement, which encompasses all that our alumni and friends do to strengthen the university.

The mission of the UI Center for Advancement is to advance the UI through engagement and philanthropy. The center was formed in January 2018 by joining the UI Alumni Association and the UI Foundation to better serve our alumni and friends in the state, the region, throughout the country, and around the world.

The Center for Advancement is committed to engaging everyone who loves the UI—alumni, fans, patients, art enthusiasts, students, parents, and friends—through programming, events, and opportunities to give back.

A nonprofit IRC Sec. 501(c)(3) organization, the UI Center for Advancement is an independent organization and the preferred channel for private contributions that benefit all areas of the university. Located in the Levitt Center for University Advancement and Advancement Services Building, the organization is governed by a volunteer board of directors that elects officers and appoints leadership. The center’s work also is guided by its volunteer Alumni Leadership Council, which serves as the alumni advisory body and includes alumni representing areas across campus.

The UI Center for Advancement is an operational name for the State University of Iowa Foundation. The foundation was organized in 1956 (and incorporated in 1957) to meet needs beyond those provided for by state support, and to reach new levels of distinction by generating significant private gift support.

Professional fundraising

The staff of the UI Center for Advancement develop relationships with alumni and friends of the university to assist those individuals in matching their philanthropic intentions with the university’s identified fundraising priorities. Development officers work on behalf of specific colleges and units, traveling across the state and country to meet with individual donor prospects to engage them with philanthropic opportunities. Regionally assigned major gift officers work closely with the constituent unit development officers, broadening the prospect pool. In addition, principal gifts officers serve every area of the university.

Alumni engagement

The Office of Alumni Engagement staff focuses on three areas. The regional team concentrates on the 66% of alumni who live outside of Iowa and growing our robust IOWA Club program. The educational programs team is focused on lifelong learning, family programs, recent graduate programs, and student initiatives. And the campus and volunteer engagement team is a daily liaison with our campus partners in the colleges and units to coordinate our advancement efforts. The Office of Alumni Engagement coordinates the Alumni Leadership Council, a group of representatives from every college, a recent graduate, an IOWA Club leader, a former student-athlete, and an arts representative, that guides alumni initiatives.
Center for Advancement services

Critical to engagement is data management. The UI Center for Advancement maintains a comprehensive database of several hundred thousand alumni records and interactions. Technical staff ensure data integrity and security as well as create sophisticated reporting tools needed to garner critical details about alumni and friends.

While the IT staff manage the technical aspects of the database, the prospect management and data analytics staff cull and analyze the information that is necessary to identify likely donor prospects based on thorough review of the donor’s individual interests, engagement, and giving history.

The planned giving staff provide expertise in the specific legal and financial options available to donors for deferred gifts. Although these gifts often do not provide immediate funds to a program, they are typically in support of endowments, which provide funds in perpetuity.

The stewardship staff assist development officers with ongoing communication to donors to share the impact of their gifts. Acknowledgment, recognition, and reporting are customized as much as possible to meet the donor’s individual needs.

The department of annual giving develops sophisticated direct marketing strategies through the use of data mining and reporting tools. Alumni and friends are solicited for the programs to which they have indicated an affinity in the past. The Annual Giving program also provides a critical pipeline for future major gifts.

The communication and marketing department is a creative team of writers, editors, designers, photographers, and digital professionals who produce the university’s alumni publications including Iowa Magazine and Iowa Newsletter and regularly assist staff with marketing and communications tools to promote programs, events, and giving.

Events staff coordinate a myriad of donor-focused events including individual interactions with university and college leadership, alumni and donor outreach activities across the country; dedication ceremonies, donor recognition events, and campus events including football pregame activities and personalized donor weekend events.

The finance department plays a critical role in the development process. Beyond processing the thousands of gifts received each year, the finance team ensures accuracy in reporting and regulatory compliance, including financial statements, tax returns, audit services, and donor intent compliance to ensure the best financial stewardship of donor funds.

The legal staff ensure regulatory compliance including charitable registrations and biannual state reporting.

The investment staff focuses on the management of the long-term pool with the goal of maximizing risk-adjusted, long-term real returns while maintaining fiduciary responsibility over all investment decisions. This group also oversees the management of the center’s operating pools, which invest shorter-term funds that can be used at any time.

Center for Advancement

Levitt Center sculpture by artist and UI Professor Emeritus Hu Hung-shu

President and Chief Executive Officer: Lynette Marshall

Marshall is president and CEO of the University of Iowa Center for Advancement. During her tenure, the UI Center for Advancement experienced record performance and growth and became a national leader in creating a campus culture of philanthropy. Lynette provides leadership to several national groups, including the Association of Governing Boards, the Council for the Advancement and Support of Education (CASE), and the CASE 50 Steering Committee. She also currently serves as dean of the Big Ten Fund Raisers Institute.

Center for Advancement Leadership
CAMPUS FACILITIES AND INFRASTRUCTURE
From the stately stone buildings of the Pentacrest, to award-winning designs like Hancher Auditorium, Art Building West, and the Visual Arts Building, the University of Iowa campus mixes striking classic and modern architecture with open green space, pedestrian- and bike-friendly navigation, public art, and seamless integration into the greater Iowa City community.

Departments

Building and Landscape Services (BLS) is dedicated to campus building and landscape physical asset stewardship and customer service. BLS provides specific support for custodial services, fire and life safety, landscape, and building maintenance and operations.

- Custodial Services—provides a physical environment that is clean, safe, and conducive to learning and research in accordance with UI policies, values, and best practice standards
- Fire and Life Safety Services—provides services required by state and local authorities to uphold fire safety compliance, including monthly fire safety inspections, testing, and maintenance
- Landscape Services—provides forestry, horticultural, and landscape maintenance and design services for the campus
- Building Maintenance and Operations—provides routine and emergency building maintenance and repair, central shops services, and fault detection and diagnosis work

Business and Financial Services is responsible for administrative support of all units of Facilities Management, with specific responsibilities for budgeting, accounting and capital accounting, FM@YourService customer service, information technology, and maintenance stores.

- Accounting—provides operational accounting, financial reporting, labor rate development, utility rates and billings, purchasing and accounts payable
- Capital accounting—provides real-time project updates and reconciliations for all major capital projects (projects over $100,000)
- Facilities Information Services (FIS)—responsible for data stewardship for all space, infrastructure, and physical development for the campus
- FM@YourService—trages emergency facilities maintenance and operations issues and manages customer work orders and requests
- FM Information Technology—provides service and support to nearly 500 FM users, including application development and network management
- Maintenance stores—stocks maintenance and repair items including electrical, plumbing, hardware, carpentry, refrigeration, key supplies, sheet metal, and tools. Maintenance Stores also includes a dispatch service transporting people, maintenance supplies, and blueprints throughout campus.
- Safety—provides safety compliance, training, and support to FM staff and beyond

Design and Construction provides campus with state-of-the-art expertise in architectural and interior design, construction management, project management, historic and environmental preservation, and sustainable buildings.

UI Utilities is responsible for the biomass energy program and environmental compliance at Iowa, and partners with others to create sustainable energy practices. The UI transferred management of its utility system to ENGIE North America on March 11, 2020. The partnership formed the group the UI Energy Collaborative, which manages the UI utility system to meet campus energy needs.
10-year facilities master plan

In January 2022, the Board of Regents, State of Iowa, granted the University of Iowa permission to proceed with planning the next 10 years of facilities construction and upgrades, which will create much-needed academic space at the core of campus and modernize the delivery of education and patient care to Iowans.

While the 10-year plan is likely to evolve and change, some of the projects envisioned for the health care campus, which will improve the delivery of world-class health care of critical need to Iowans, include:

- The construction of a new inpatient tower for UI Hospitals & Clinics, adding much-needed capacity of more than 200 beds and providing for a single bed per room patient environment
- Building a new ambulatory care center connected to the main hospital at the current location of the Field House
- Raze and replace the Medical Education Building with a modern health care research facility
- Construction of a new academic building to house the Communications Sciences and Disorders program and Health and Human Physiology, the university’s fastest-growing undergraduate major

Projects designed to support the university’s academic mission and improve student success, include:

- Modernizing Mac lean, Jessup, and Macbride halls on the Pentacrest for academic use
- Renovating the former Museum of Art building for use by the Department of Dance and razing Halsey Hall
- Renewing building systems and layouts of the Iowa Memorial Union and replacing the adjacent IMU Parking Ramp with a new, modern structure
- Renewal and modernization of the Main Library
- Modernizing Hardin Library for the Health Sciences for improved research support

In addition, Duane Banks Field and the Iowa baseball complex will be renovated.

The planned revitalization will significantly reduce the deferred maintenance backlog on campus, but will require the removal of several buildings, including the Field House, Halsey Hall, Wendell Johnson Speech and Hearing Center, Westlawn, Hospital Parking Ramp 1, and the IMU Parking Ramp—each of which served an important purpose in the lives of students, faculty, and staff. Once projects are developed and funding commitments identified, plans for individual projects will go before the Board of Regents for approval of design and budget. Projects included in the master plan, which will evolve and change, will be paid for with a mix of donor funding, state funding, hospital revenue, and other sources.

The university will continue to provide regular updates to the Board of Regents and the university community during the course of planning these difference-making projects.

Current health care facilities projects

Richard O. Jacobson patient care tower

Planning is presently underway for a new patient care tower to be built on UI Health Care’s main campus across from Kinnick Stadium. The building will be named in honor of the late Richard O. Jacobson, whose foundation in January 2022 committed a transformational $70 million gift to support its construction.

The gift was the largest in the history of the university and the building is part of the university’s 10-year facilities master plan that encompasses health care, academic, and research buildings on campus.

Featuring single inpatient rooms, state-of-the-art operating rooms, and intensive care unit beds, the new tower will help resolve capacity issues, rising health care demands, and aging facilities. UI Hospitals & Clinics is consistently at, and often above, full capacity, which affects UI Health Care’s ability to fulfill its commitment to care for all Iowans.

UI Health Care North Liberty Campus

Construction began in October 2021 on a new $395 million UI Health Care campus at the corner of Forevergreen Road and Highway 965 in North Liberty. The four-story facility will include up to 48 inpatient beds, 21 emergency care rooms, 96 exam rooms, 16 operating rooms and two procedure rooms, laboratories, a drive-through pharmacy, advanced diagnostic imaging, outpatient clinics including physical therapy and rehabilitation services, central sterilization and other support services, a full-service cafeteria, and other public amenities.

It also will include teaching and research facilities, increasing UI Health Care’s capacity to prepare the next generation of physicians, scientists, and other health care professionals.

Construction is expected to be complete in 2025.

Other campus projects

Stanley Museum of Art, building substantially complete; opening August 2022 at 160 W. Burlington St.

Nonfiction Writing House, estimated completion late 2022, southeast corner of North Clinton and Church streets

Soccer Complex Facility, completed in 2021 at Mormon Trek Boulevard and Melrose Avenue

Psychological and Brain Sciences Building, completed in 2020 at 340 Iowa Ave.

College of Pharmacy Building, completed in 2019 at 180 S. Grand Ave.
IOWA CITY

There’s a reason people relocate to the Iowa City area. Picture a top-notch educational and research institution offering some of the nation’s best (and largest) health care facilities. A variety of arts and cultural events, hiking and biking trails galore, a mix of independent shops and major retailers, along with local breweries and farm-to-table restaurants. Combine these with a welcoming and safe community, and it’s not hard to see why the Iowa City area often is ranked as one of the most livable communities in the nation.

KEY FACTS

City population (2019, U.S. Census)
75,149

Iowa City metro area population
173,105

Year established
1839

Average high/low temperature
62° F/40° F

Median age
26

Median household income
$47,275

Iowa City is a welcoming community, with more than 20% of its population from racially diverse backgrounds.
Rankings and recognition

2021
- Iowa City No. 58: Top 100 Best Places to Live, Livability
- Iowa City No. 13: Most Livable College Towns, SmartAsset.com
- Iowa City No. 25: Top Cities in the Midwest for Startup Businesses, MidwestStartups.com
- Iowa City No. 13: The 50 Happiest Cities in the United States, USA Today

2020
- Iowa City: No. 20: Top 100 Places to Live, Livability
- Iowa City: The Nicest Place to Live in Iowa and one of The Nicest Place to Live in America Readers Digest
- Iowa City: Gay Travel Approved, GayTravel.com

2019
- Iowa City No. 2: Most Fitness-Friendly Places for 2020, Smart Asset
- Iowa City No. 19: 100 Best Places to Live, Money
- North Liberty No. 36: America’s 50 Best Cities to Live, USA Today
- Iowa City No. 3: Top 20 Best US Cities for College Grads, Business Insider
- Iowa City No. 4: Top 100 Places to Live, Livability
- Iowa City No. 3: 10 Best Places to Get a Fresh Start, Livability